

FINAL BUDGET

2012-2013

El Camino Community
College District

Office of the Superintendent/President
September 4, 2012

EL CAMINO COLLEGE ADMINISTRATIVE ROSTER 2012-2013

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EL CAMINO COMMUNITY COLLEGE DISTRICT

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August 23, 2012

Members of the Board of Trustees
El Camino Community College District

The proposed 2012-13 Final Budget for the El Camino Community College District is submitted for your review and approval.

This budget reflects current information available from the California Community Colleges Chancellor's Office. The District is following prudent budget strategy since the results for the State tax initiatives and their impact on community college funding will not be known until the mid-point of the fiscal year. State General Apportionment is projected to be reduced by \$7.3 million for fiscal year 2012-13. The budget does not include a COLA increase for base apportionment revenue. It is expected that all community colleges will be funded at the 2011-12 rate per FTES. Any necessary changes to the El Camino College budget will be brought to the Board of Trustees for consideration.

The Final Budget Full-Time Equivalent Students (FTES) is calculated with an enrollment goal of 17,950 FTES. Adjustments to the funded FTES may also result after the State's mid-year budget review.

El Camino College's 2012-13 budget provides \$6 million of deficit funding. The 2012-13 projected balance is \$15.5 million.

The proposed Final Budget will be made available for public inspection beginning August 28, 2012. An overview was presented to the Planning and Budgeting Committee on August 23. The Public hearing and Board adoption of the Final Budget is scheduled for September 4, 2012.

Respectfully submitted,

Thomas Fallo
Superintendent/President

EL CAMINO COMMUNITY COLLEGE DISTRICT

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College Mission Statement

El Camino College offers quality, comprehensive educational programs and services to ensure the educational success of students from our diverse community.

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FINAL
SUMMARY
2012

FUND	General Unrestricted (11)	General Restricted (12)	Compton Center Related Activities (14)	Special Programs (15)	Student Financial Aid (74)	Workers Comp. (61)
Beginning Balance	21,106,654	1,774,904	75,364	250,638	0	354,719
<u>Revenue</u>						
Federal	125,000	7,323,180	0	0	36,293,984	0
State	56,135,167	7,838,814	0	0	1,437,089	0
Local	38,593,664	4,546,967	0	0	0	1,563,372
Interfund Transfers	1,390,000	480,000	1,000,000	3,000,000	0	0
Total Revenue	<u>96,243,831</u>	<u>20,188,961</u>	<u>1,000,000</u>	<u>3,000,000</u>	<u>37,731,073</u>	<u>1,563,372</u>
Total Available	<u><u>117,350,485</u></u>	<u><u>21,963,865</u></u>	<u><u>1,075,364</u></u>	<u><u>3,250,638</u></u>	<u><u>37,731,073</u></u>	<u><u>1,918,091</u></u>
<u>Appropriations</u>						
Academic Salaries	43,073,071	2,140,332	372,656	331,000	0	0
Classified Salaries	24,431,328	8,108,616	327,048	479,020	0	58,764
Staff Benefits	20,375,329	2,593,958	146,360	209,880	0	20,916
Supplies/Books	1,227,000	1,412,863	1,000	500	0	0
Other Operating Expenses	10,803,188	4,111,055	228,300	2,000	0	1,412,622
Capital Outlay	79,600	1,486,436	0	360,638	0	0
Other Outgo	1,840,000	335,701	0	1,867,600	37,731,073	0
Total Appropriations	101,829,516	20,188,961	1,075,364	3,250,638	37,731,073	1,492,302
Negotiable Reductions Reserve for Contingencies	15,520,969	1,774,904	0	0	0	425,789
General Reserve	0	0	0	0	0	0
Total Appropriations & Reserves	<u><u>117,350,485</u></u>	<u><u>21,963,865</u></u>	<u><u>1,075,364</u></u>	<u><u>3,250,638</u></u>	<u><u>37,731,073</u></u>	<u><u>1,918,091</u></u>

BUDGET
ALL FUNDS
2013

Child Development (33)	Capital Outlay Projects (41)	General Obligation Bond (42)	Property & Liability Self-Insur. (62)	Dental Self-Insur. (63)	Post Employment Benefits (17)	Bookstore (51)	Total
111,803	5,112,392	32,781,989	169,508	386,021	11,206,057	377,621	73,707,670
10,000	0	0	0	0	0	0	43,752,164
156,371	1,047,000	0	0	0	0	0	66,614,441
180,000	768,407	181,276,464	910,000	1,086,500	110,000	6,250,000	235,285,374
225,000	225,000	0	0	0	900,000	0	7,220,000
571,371	2,040,407	181,276,464	910,000	1,086,500	1,010,000	6,250,000	352,871,979
683,174	7,152,799	214,058,453	1,079,508	1,472,521	12,216,057	6,627,621	426,579,649
282,764	0	0	0	0	0	0	46,199,823
138,926	25,000	0	0	0	0	1,125,000	34,693,702
137,103	2,500	0	0	0	0	420,000	23,906,046
19,500	7,506	0	0	0	0	0	2,668,369
1,660	1,494,247	19,958,741	977,889	1,136,820	0	388,000	40,514,522
0	1,241,224	193,146,327	0	0	0	0	196,314,225
0	0	0	0	0	12,216,057	4,670,000	58,660,431
579,953	2,770,477	213,105,068	977,889	1,136,820	12,216,057	6,603,000	402,957,118
103,221	4,382,322	953,385	91,619	335,701	0	24,621	23,612,531
0	0	0	10,000	0	0	0	10,000
683,174	7,152,799	214,058,453	1,079,508	1,472,521	12,216,057	6,627,621	426,579,649

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
GENERAL FUND UNRESTRICTED - REVENUE

Account Number	Description	2010-2011 Actual Revenue	2011-2012 Actual Revenue	2012-2013 Final Budget
BEGINNING BALANCE JULY 1		22,700,190	23,411,166	21,106,654
ADJUSTMENT		10,949	2,917	0
ADJUSTED BEGINNING BALANCE JULY 1		22,711,139	23,414,083	21,106,654
<u>REVENUE</u>				
<u>FEDERAL REVENUE</u>				
8190	ARRA and Other Federal Revenue	90,538	91,088	65,000
8199	Financial Aid Administrative Allowance	41,160	60,130	60,000
Total Federal Revenue		131,698	151,218	125,000
<u>STATE REVENUE</u>				
8610	Principal Apportionment	68,586,696	59,088,822 a)	52,937,917 e)
8610	Part-Time Faculty Apportionment	407,250	407,250	407,250
8610	Prior Year Apportionment Correction	1,258,388	(85,939) b)	0
8613	Current Year Correction	(152,044)	770,965 c)	0
8614	SFAA Enrollment Fee Administration	98,502	112,997	110,000
8621	State Indirect Costs	77,738	118,569	80,000
8672	Homeowner's Property Tax Relief	203,603	201,317	200,000
8680	Lottery Funds	2,620,633	2,422,456 d)	2,400,000 f)
8690	Other State Revenue	30,259	22,180	0
8691	Mandated Cost Claims	364,436	0	0
Total State Revenue		73,495,461	63,058,617	56,135,167

Notes to Actual Revenue 2011-12

- a) General apportionment funding was based on 17,939 credit FTES and 11 non-credit FTES. Base funding remained at \$8,857,454.
- b) Combination of a recalculation of 2010-11 apportionment by Chancellor's Office, an increase of \$364,061 and the potential liability for the return of FTES for Fire Tech sections, a decrease of \$450,000.
- c) Apportionment receivable from State due to property tax receipts shortfall.
- d) A portion of lottery proceeds was transferred to the Restricted General Fund per State mandate. In addition matching instructional supplies expenditures were transferred to the Restricted General Fund.

2012-13 Final Budget Assumptions - Revenue

- e) State General Apportionment funding - reduction of \$7.3 million from 2011-12.
- f) Lottery income based on \$125 per FTES.

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
GENERAL FUND UNRESTRICTED - REVENUE

Account Number	Description	2010-2011 Actual Revenue	2011-2012 Actual Revenue	2012-2013 Final Budget
<u>LOCAL REVENUE</u>				
8800	Administrative Oversight	500,000	500,000	500,000
8800	Police Dept Services - Compton Center	1,296,824	1,371,758 g)	1,300,000
8810	Educational Revenue Augmentation	(122,696)	(726,301)	0
8811	District Taxes - Secured Roll	20,828,886	20,699,917	20,600,000
8812	District Taxes - Supplemental	270,624	250,873	220,000
8813	District Taxes - Unsecured Roll	943,993	916,520	900,000
8816	District Taxes - Prior Years	1,620,456	1,894,480	1,650,000
8818	Penalties/Interest on Delinquent Taxes	0	82,295	0
8841	Food Services Commission	56,666	53,506	50,000
8842	Equipment Sales	0	12,704	0
8850	Rentals and Leases	97,193	356,912	100,000
8851	Lease Contract-Pioneer Theater	215,000	240,000	240,000
8860	Interest and Investment Income	828,856	811,725	1,025,000
8874	Enrollment Fees	5,913,012	6,759,550 h)	6,964,510 j)
8879	Transcript Fees	108,434	81,814	85,000
8880	Non-Resident Tuition	373,312	344,648	363,316
8885	Non-Resident Tuition-Foreign	3,374,583	3,568,538	3,622,838
8887	Catalogs and Class Schedules	9,100	8,330	7,000
8889	Student Fines/Fees	24,949	31,809	23,000
8890	Parking Citations	371,773	380,369	350,000
8890	Processing Fees	3,183	2,863	3,000
8890	Discovery	27,544	25,528	20,000
8891	Center for the Arts	77,554	71,881	70,000
8893	Miscellaneous Income	162,864	126,296	100,000
8895	Community Advancement Transfer	200,000	200,000	200,000
889x	Indirect Cost Rate Income	0	0	200,000
Total Local Revenue		<u>37,182,110</u>	<u>38,066,015</u>	<u>38,593,664</u>
<u>INCOMING TRANSFERS</u>				
8980	Transfer from Other Funds	0	1,730,000 i)	1,390,000 k)
Total Incoming Transfers		<u>0</u>	<u>1,730,000</u>	<u>1,390,000</u>
TOTAL REVENUE - ALL SOURCES		<u>110,809,269</u>	<u>103,005,850</u>	<u>96,243,831</u>
TOTAL BEGINNING BALANCE AND REVENUE		<u>133,520,408</u>	<u>126,419,933</u>	<u>117,350,485</u>

Notes to Actual Revenue 2011-12

- g) Campus Police services for the Compton Educational Center are paid for by the Center.
- h) Enrollment fees increased due to enrollment fee increase of \$10 per unit.
- i) Transfer from Fund 15: \$800,000 & Transfer from Fund 62: \$930,000.

2012-13 Final Budget Assumptions - Revenue

- j) Enrollment fee increases \$10 per unit, from \$36 to \$46 effective Summer 2012 session.
- k) Transfer from Fund 15 : \$950,000 & Transfer from Foundation: \$440,000.

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
GENERAL FUND UNRESTRICTED - EXPENDITURES

Account Number	Description	2010-2011 Actual Expenditures	2011-2012 Actual Expenditures	2012-2013 Final Budget
<u>ACADEMIC SALARIES</u>				
1100	Regular Schedule, Teaching	24,657,994	24,365,835	23,313,266
1200	Regular Schedule, Non-Teaching	7,111,765	7,300,432	6,750,805
1300	Other Schedule, Teaching	13,700,817	12,088,509	12,364,000
1400	Other Schedule, Non-Teaching	642,781	486,677	645,000
Total Academic Salaries		46,113,357	44,241,453	43,073,071 m)
<u>CLASSIFIED SALARIES</u>				
2100	Full Time	21,537,193	21,019,945	20,890,424
2200	Instructional Aides	1,225,223	1,478,709	1,567,336
2300	Student Help, Hourly and Overtime	2,239,249	2,203,740	1,973,568
Total Classified Salaries		25,001,665	24,702,394	24,431,328 n)
<u>STAFF BENEFITS</u>				
3120	State Teachers' Retirement	3,233,473	3,038,918	3,267,599
3200	Public Employees' Retirement	2,489,060	2,497,610	2,732,171 o)
3300	Social Security - OASDI/Medicare	2,395,365	2,362,820	2,642,728
3400	Health and Welfare - Medical	7,847,055	7,901,841	8,695,209 p)
3500	Unemployment Insurance	511,070	1,053,278	1,000,000
3600	Workers' Compensation Insurance	1,114,456	1,280,167	1,412,622
3700	Cash in Lieu of Insurance	98,014	106,554	110,000
3800	Other Benefits	211,449	211,412	215,000
3900	Retiree Benefits	302,560	228,012	300,000
Total Staff Benefits		18,202,502	18,680,612	20,375,329
<u>BOOKS, SUPPLIES AND MATERIALS</u>				
4200	Books	3,180	3,060	6,000
4300	Instructional Supplies	144,136	296 l)	326,000
4400	Other Instructional Supplies	64,362	66,181	75,000
4500/4600	Non-Instructional Supplies/Gasoline	748,327	773,556	820,000
Total Books, Supplies and Materials		960,005	843,093	1,227,000

Notes to Actual Expenditures 2011-12

l) A portion of Instructional Supplies expenditures was moved to the Restricted General Fund to match the restricted portion of Lottery proceeds received in 2011-12.

2012-13 Actual Budget Assumptions - Expenditures

- m) Includes budget reductions of \$ 2.085 million from 2011-12 budget of \$45 million.
- n) Includes budget reductions of \$.740 million from the 2011-12 budget of \$24.9 million.
Includes budget increase of \$.288 million for Bookstore employees.
- o) PERS employer contribution rate increase to 11.417%
- p) Medical insurance premiums expected to increase 6%.

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
GENERAL FUND UNRESTRICTED - EXPENDITURES

Account Number	Description	2010-2011 Actual Expenditures	2011-2012 Actual Expenditures	2012-2013 Final Budget
<u>CONTRACT SERVICES AND OPERATING EXPENSES</u>				
5100	Contract for Personal Services	367,517	489,122	1,671,726 r)
5200	Travel, Conference and Training	309,625	307,856	212,869
5300	Dues and Memberships	143,202	134,925	141,594
5400	Insurance	900,000	900,000	900,000
5500	Utilities and Housekeeping Services	2,712,521	2,655,516	2,800,000
5600	Contracts, Rentals, and Repairs	1,815,821	1,976,856	2,084,241
5700	Legal, Elections, and Audit Expense	386,756	1,636,748 q)	890,400
5800	Other Services, Postage, Advertising	1,632,922	2,234,569	1,563,846
5900	Miscellaneous	525,717	546,180	538,512
Total Contract Services and Operating Expenses		<u>8,794,081</u>	<u>10,881,772</u>	<u>10,803,188 s)</u>
<u>CAPITAL OUTLAY</u>				
6100	Sites and Improvements	0	0	0
6300	Library Books	79,483	83,611	79,600
6400	Equipment	1,240,043	4,974	0
Total Capital Outlay		<u>1,319,526</u>	<u>88,585</u>	<u>79,600</u>
<u>OTHER OUTGO</u>				
7300	Interfund Transfer	9,718,106	5,875,370	5,840,000 t)
7630	Other Student Outgo	0	0	0
TBD	Estimated Savings - Budget to Actual	0	0	(4,000,000) u)
Total Other Outgo		<u>9,718,106</u>	<u>5,875,370</u>	<u>1,840,000</u>
TOTAL EXPENDITURES / APPROPRIATIONS		<u>110,109,242</u>	<u>105,313,279</u>	<u>101,829,516</u>
TOTAL ENDING BALANCE / RESERVES		<u>23,411,166</u>	<u>21,106,654</u>	<u>15,520,969</u>
GRAND TOTAL - EXPENDITURES / ENDING BALANCE / RESERVES		<u><u>133,520,408</u></u>	<u><u>126,419,933</u></u>	<u><u>117,350,485</u></u>

Notes to Actual Expenditures 2011-12

q) Includes election expense of \$1.104 million

2012-13 Final Budget Assumptions - Expenditures

r) Includes Paramedic and Fire Academy Programs as contract service agreements of \$1 million. Salary amounts of contracts are transferred to academic salary account (Object 1110) at year-end as shown in the 2011-12 actual expenditures.

s) Includes budget reductions of \$ 1.370 million.

t) Interfund Transfers: see page 58 for itemized list of transfers.

u) Estimated 2012-13 savings: Budget to Actual.

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
GENERAL FUND RESTRICTED - REVENUE

Account Number	Description	2010-2011 Actual Revenue	2011-2012 Actual Revenue	2012-2013 Final Budget
	BEGINNING BALANCE JULY 1	2,394,876	1,786,710	1,774,904
	<u>FEDERAL REVENUE</u>			
8120	Federal Work Study (7621)	572,533	626,075	645,041
8120	Head Start (1215)	312,018	236,509	384,802
8120	TANF (6405)	102,911	98,491	93,566
8120	Title V Mathematics (1440)	155,911	122,325	100,397
8170	VTEA (1102)	1,120,053	985,757	946,791
8170	VTEA - Title II - Tech Prep (6484)	69,708	46,970	49,389
8190	CalWORKS - ARRA (6406)	54,531	0	0
8190	Pacific Gateway (7107)	6,452	0	0
8190	SBJA (6439)	1,052	67,111	121,837
8190	Title VI-B ITCI (6448)	3,718	0	0
8190	Veterans Education Outreach (6105)	1,391	2,650	14,603
8190	WIP - Fresno (6497)	0	0	75,000
8199	Achievement Scholarship in Engin., Math & Science (2184)	0	6,748	23,372
8199	CCC - California Connects (ARRA - Foundation) (2182)	0	988	7,011
8199	CA Step Project (6489)	0	77,092	114,804
8199	CMTA (6498)	0	23,031	547,969
8199	Child Care Access Means Parents in School (7730,7732)	79,522	74,425	87,052
8199	Market Development Coop Program (6449)	108,684	121,955	61,046
8199	Medi-Cal Administrative Activity (6204)	0	29,970	30,000
8199	MESA - UCLA CEED (2183)	0	6,916	33,084
8199	NSF (6418)	218,848	218,421	427,160
8199	NSF-Belcon Industries/Phasik Research (1963)	7,654	19,346	0
8199	SBDC - CMTA (6427)	348,258	331,918	164,592
8199	SBDC - YEP (6421)	0	15,957	0
8199	STEM Transfer/SSS -Hispanic Students (6055,57)	480,753	346,790	288,873
8199	Title III - HIS - STEM (6521)	0	309,737	1,429,789
8199	Title III - HIS - STEM (6522)	0	44,739	474,145
8199	Title V-Devel. Hispanic Serving Inst-CEC (6511-6518)	198,532	0	0
8199	Title V - Graduation & Completion Rates (6520)	343,510	573,270	1,020,426
8199	TRIO (3180)	94,191	0	32,431
8199	Western Region Interpreter Education Center (3135,3136)	160,163	148,988	150,000
	Total Federal Revenue	<u>4,440,393</u>	<u>4,536,179</u>	<u>7,323,180</u>
	<u>STATE REVENUE</u>			
8620	Basic Skills (1804)	300,405	209,243	407,967
8620	Board Finan. Assist Prog Admin. Allowance (7628,7693)	534,768	791,547	689,443
8620	CalWORKS (6406)	345,209	340,902	313,855
8620	CalWORKS Regional Effort (6409)	10,000	10,000	0
8620	Career Technical Education II (6477,6479,6483)	412,288	248,726	0
8620	Career Technical Education IV (6480,6481)	0	188,171	753,179
8620	Career Technical Equipment (6412)	0	2,095	116,494
8620	CITD - International Trade Training Program	0	123,338	186,392
8620	Disabled Student Program Services (3101)	1,094,210	1,191,018	784,268
8620	ECP (6426)	22,936	0	0
8620	EGADNAP (2233) & Nursing Equip (2229)	266,885	0	0
8620	Enrollment Growth & Retention-RN Programs (2216)	78,222	200,516	308,010
8620	EWD/CTE (6434,6435)	135,051	0	0
8620	Extended Opportunity Program & Services (4700)	757,309	757,404	755,198
8620	Extended Opportunity Program & Services CARE (4750)	69,551	94,911	90,015
8620	Faculty & Staff Diversity AB1725 (5010-11)	18,562	8,024	44,133
8620	Foster Care Education (6486)	110,169	100,228	100,000
8620	Instructional Equipment/Library Materials (3800)	8,925	34,879	103,113
8620	ITAR (6444)	110,949	0	0
8620	Matriculation - Credit (6250)	628,844	613,092	661,029
8620	Staff Development (8551)	664	9,497	17,222

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
GENERAL FUND RESTRICTED - REVENUE

Account Number	Description	2010-2011 Actual Revenue	2011-2012 Actual Revenue	2012-2013 Final Budget
8620	Instructional Material - one-time Trailer Bill (3840)	10,834	15,137	73,339
8620	Transfer and Articulation Funds (6254)	904	275	787
8620	Telecommunications Tech Infrastructure Prog (TTIP)(2616)	2,955	0	10,369
8620	WpLRC (6442)	151,860	160,382	177,118
8620	YESS (6411)	150,864	122,581	53,600
8650	CACT COCCC (6470)	177,274	232,726	205,000
8650	CACT Strategic Hub (6469)	20,062	131,248	148,690
8650	CSA Wired (6441)	0	0	0
8650	CTE - CAA (6499)	916	634,467	299,000
8650	IDRC (6417)	6,007	110,088	83,905
8650	IDRC Green (6429)	194,827	174,519	20,786
8650	JDIF (6466, 6467)	13,151	65,214	96,635
8650	MESA Programs (2178-2180)	68,883	48,406	54,716
8650	Model Approaches to Partnerships (6490)	0	28,152	30,000
8650	Puente Project Reporting (6223, 6224)	3,985	0	1,621
8650	RTF (6420, 6447, 6467)	300,340	235,074	0
8650	Strategic Priority Leadership (6438)	159,006	185,994	172,500
8650	Teacher Pipeline (1214)	155,538	50,306	120,000
8650	Workforce Innovation Partnerships (WIP) (6414)	15,519	172,800	255,430
8650	WpLRC State Leadership Grant (6446)	195,492	214,508	205,000
8650	Youth Entrepreneur Program (6419,6423,6426)	9,142	0	0
8680	Lottery - Restricted	426,609	580,653	500,000
Total State Revenue		6,969,115	8,086,121	7,838,814
<u>LOCAL REVENUE</u>				
8800	Community Advancement/Economic Development (64xx)	1,575,768	1,582,696	1,500,000
8820	DPSS (6408)	126,000	125,979	126,000
8872	Community Education Class Fees (6401, 6402)	813,594	751,433	750,000
8876/90	Health Services Fees (6910, 6920)	640,505	771,135	786,600
8881/90	Parking Services Fees (8080-85)	1,172,390	1,073,847	927,200
8886	Equipment Servicing Fees (1942)	23,245	23,797	23,000
8890	CDC-TANF (6403)	25,894	0	0
8890	SBA Matching Funds (6422)	7,154	3,644	1,071
8890	Special Resource Center (3631)	0	0	42,222
8890	Child Development Training Consortium (4210)	22,675	20,400	20,400
8890	Donations	143,413	138,942	150,000
8890	Excelencia in Education (7610)	0	0	2,307
8890	First Year Experience/Learning Communities (7612)	2,851	4,611	2,022
8890	Jack Kent Cooke Foundation -LMU Partnership (7613)	0	0	20,231
8890	Live Scan (8089)	33,820	33,803	35,000
8890	Math Science Teacher Initiative (2142)	4,204	0	0
8890	Referee and Lane Technician Training (1950)	6,824	27,812	25,115
8890	RITP Program Training (3632)	460	0	19,590
8890	SBDC Program Income (6431, 32, & 33)	31,054	31,976	62,885
8890	Urban Teacher Fellowship (1216)	24,870	0	0
8890	Walmart MSSI (8554)	63,045	40,881	2,324
8896	Foundation - Innovation Grants	127,459	17,000	51,000
Total Local Revenue		4,845,225	4,647,956	4,546,967
<u>INCOMING TRANSFERS</u>				
8895	Transfers from Other Funds	100,000	0	0
8980	Transfers from General Fund-Unrestricted	684,773	700,370	480,000
Total Incoming Transfers		784,773	700,370	480,000
TOTAL REVENUE - ALL SOURCES		17,039,506	17,970,626	20,188,961
TOTAL BEGINNING BALANCE AND REVENUE		19,434,382	19,757,336	21,963,865

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
GENERAL FUND RESTRICTED - EXPENDITURES

Account Number	Description	2010-2011 Actual Expenditures	2011-2012 Actual Expenditures	2012-2013 Final Budget
EXPENDITURES / APPROPRIATIONS				
<u>ACADEMIC SALARIES</u>				
1100	Regular Schedule, Teaching	68,898	0	0
1200	Regular Schedule, Non-Teaching	960,421	933,810	992,743
1300	Other Schedule, Teaching	316,532	309,947	325,624
1400	Other Schedule, Non-Teaching	810,609	691,424	821,965
Total Academic Salaries		2,156,460	1,935,181	2,140,332
<u>CLASSIFIED SALARIES</u>				
2100	Full Time	4,363,390	4,572,444	4,585,987
2200	Instructional Aides, Full Time	343,525	429,656	432,971
2300	Student Help, Hourly and Overtime	2,746,511	2,975,174	3,089,658
Total Classified Salaries		7,453,426	7,977,274	8,108,616
<u>STAFF BENEFITS</u>				
3100	State Teachers' Retirement	146,160	114,860	176,577
3200	Public Employees' Retirement System	515,927	582,896	573,014
3300	Social Security - OASDI & Medicare	503,601	531,936	620,309
3400	Health and Welfare	889,600	932,487	971,954
3500	Unemployment Insurance	41,085	135,498	89,195
3600	Workers' Compensation Insurance	93,972	99,418	123,762
3700	Cash in Lieu of Insurance	7,158	6,426	6,426
3800	Alternate Retirement Plan	14,805	28,839	32,721
3900	Other Benefits	0	0	0
Total Staff Benefits		2,212,308	2,432,360	2,593,958
<u>BOOKS, SUPPLIES AND MATERIALS</u>				
4200	Books	75,895	89,052	92,753
4300	Instructional Supplies	703,892	749,737	876,459
4500	Non-Instructional Supplies	395,133	378,214	443,651
4600	Gasoline	0	0	0
Total Books, Supplies, and Materials		1,174,920	1,217,003	1,412,863

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
GENERAL FUND RESTRICTED - EXPENDITURES

Account Number	Description	2010-2011 Actual Expenditures	2011-2012 Actual Expenditures	2012-2013 Final Budget
<u>CONTRACT SERVICES AND OPERATING EXPENSES</u>				
5100	Personal Services/Indirect Costs	2,277,798	2,444,428	2,959,750
5200	Travel, Conference & In-Service Training	224,832	283,085	395,649
5300	Dues and Memberships	12,398	8,228	10,228
5400	Insurance	56,189	30,598	56,892
5500	Utilities and Housekeeping Service	14,314	14,754	15,492
5600	Contracts, Rentals, and Repairs	133,813	148,007	162,807
5700	Legal & Regulatory Expenses	2,850	2,850	3,637
5800	Other Services, Postage, Advertising	481,041	401,073	471,363
5900	Repro Services	34,524	25,501	35,237
Total Contracts Services and Operating Expenses		3,237,759	3,358,524	4,111,055
<u>CAPITAL OUTLAY</u>				
6100	Sites and Improvements	3,518	2,871	3,124
6200	Buildings	0	0	0
6300	Library Books	0	0	0
6400	Equipment	1,059,187	737,626	1,483,312
Total Capital Outlay		1,062,705	740,497	1,486,436
<u>OTHER OUTGO</u>				
7300	Community Advancement Contrib. to General Fund (11)	200,000	200,000	200,000
7300	Interfund Transfer - Capital Outlay-Parking	60,000	0	0
7600	Other Payments to/for Students	90,094	121,593	135,701
Total Other Outgo		350,094	321,593	335,701
TOTAL EXPENDITURES / APPROPRIATIONS		17,647,672	17,982,432	20,188,961
NET ENDING BALANCE / RESERVES		1,786,710	1,774,904	1,774,904
GRAND TOTAL - EXPENDITURES / ENDING BALANCE / RESERVES		19,434,382	19,757,336	21,963,865

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
COMPTON CENTER RELATED EXPENSES FUND

Account Number	Description	2010-11 Actual	2011-12 Actual	2012-2013 Final Budget
BEGINNING BALANCE JULY 1		219,149	160,000	75,364
<u>REVENUE</u>				
<u>LOCAL REVENUE</u>				
8980	Contribution from General Fund	1,000,000	1,000,000	1,000,000
Total Local Revenue		1,000,000	1,000,000	1,000,000
TOTAL REVENUE - ALL SOURCES		1,000,000	1,000,000	1,000,000
TOTAL BEGINNING BALANCE AND REVENUE		1,219,149	1,160,000	1,075,364
<u>SALARIES and BENEFITS</u>				
1200	Certificated, Regular Schedule, Non-teaching	206,935	307,826	312,656
1400	Other Schedule, Non-Teaching	15,729	65,517	60,000
2100	Classified - Full Time	215,286	251,794	275,048
2300	Student Help, Hourly and Overtime	42,121	45,270	52,000
3000	Benefits	116,596	148,452	146,360
Total Salaries and Benefits		596,667	818,859	846,064
<u>BOOKS, SUPPLIES AND MATERIALS</u>				
4500	Non-Instructional Supplies	510	587	1,000
Total Books, Supplies and Materials		510	587	1,000
<u>CONTRACT SERVICES AND OPERATING EXPENSES</u>				
5100	Contract for Personal Services	0	2,300	202,300
5200	Travel, Conference and In-Service Training	4,168	10,533	6,000
5500	Utilities and Housekeeping Services	0	0	0
5700	Legal, Elections, and Audit Expense	12,038	52,357	20,000
5800	Other Services	0	0	0
Total Contract Services and Operating Expenses		16,206	65,190	228,300
<u>CAPITAL OUTLAY</u>				
6400	Equipment	109,076	0	0
Total Capital Outlay		109,076	0	0
<u>OTHER OUTGO</u>				
7300	Interfund Transfers	336,690	200,000	0
7630	Payments to Students	0	0	0
Total Other Outgo		336,690	200,000	0
TOTAL EXPENDITURES / APPROPRIATIONS		1,059,149	1,084,636	1,075,364 *
TOTAL ENDING BALANCE / RESERVES		160,000	75,364	0
GRAND TOTAL - EXPENDITURES / ENDING BALANCE / RESERVES		1,219,149	1,160,000	1,075,364

* See page 75 for list of Compton Center Related allocations

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
SPECIAL PROGRAMS FUND

Account Number	Description	2010-2011 Actual	2011-2012 Actual	2012-2013 Final Budget
BEGINNING BALANCE JULY 1		1,320,105	530,402	250,638
REVENUE				
LOCAL REVENUE				
8980	Contribution from General Fund	3,000,000	3,000,000	3,000,000
Total Local Revenue		3,000,000	3,000,000	3,000,000
TOTAL REVENUE - ALL SOURCES		3,000,000	3,000,000	3,000,000
TOTAL BEGINNING BALANCE AND REVENUE		4,320,105	3,530,402	3,250,638
EXPENDITURES				
SALARIES and BENEFITS				
1200	Certificated, Regular Schedule, Non-Teaching	268,513	260,643	209,000
1400	Other Schedule, Non-Teaching	110,153	133,862	122,000
2100	Classified - Full Time	296,761	242,680	223,000
2200	Instructional Aides	148,127	156,409	155,000
2300	Student Help, Hourly and Overtime	202,058	105,952	101,020
3000	Benefits	241,096	204,421	209,880
Total Salaries and Benefits		1,266,708	1,103,967	1,019,900
BOOKS, SUPPLIES AND MATERIALS				
4200	Other Books	95	0	0
4300	Instructional Supplies	22,173	16,413	500
4500	Non-Instructional Supplies	56,240	0	0
Total Books, Supplies and Materials		78,508	16,413	500
CONTRACT SERVICES AND OPERATING EXPENSES				
5100	Contract for Personal Services	0	9,346	0
5200	Travel, Conference and In-Service Training	0	47	2,000
5300	Dues & Memberships	0	0	0
5600	Rents, Leases and Repairs	2,762	0	0
5700	Legal and Regulatory	87,478	0	0
5800	Other Services and Expenses	68,068	316	0
5900	Special Programs and Services	0	0	0
Total Contract Services and Operating Expenses		158,308	9,709	2,000
CAPITAL OUTLAY				
6300	Library Books	99,829	50,037	50,000
6400	Equipment	486,292	282,038	310,638
Total Capital Outlay		586,121	332,075	360,638
OTHER OUTGO				
7300	Interfund Transfer	1,609,731	1,800,000	1,850,000
7600	Other Student Outgo	90,327	17,600	17,600
Total Other Outgo		1,700,058	1,817,600	1,867,600
TOTAL EXPENDITURES / APPROPRIATIONS		3,789,703	3,279,764	3,250,638 *
TOTAL ENDING BALANCE / RESERVES		530,402	250,638	0
GRAND TOTAL - EXPENDITURES / ENDING BALANCE / RESERVES		4,320,105	3,530,402	3,250,638

* See page 76 for list of Special Programs allocations

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-13 FINAL BUDGET
STUDENT FINANCIAL AID FUND

Account Number	Description	2010-2011 Actual	2011-2012 Actual	2012-2013 Final Budget
<u>INCOME</u>				
<u>FEDERAL INCOME</u>				
8150	Supplemental Ed. Opportunity Grant	589,368 *	618,385 *	675,984 *
8150	ACG Grant Program	382,305 *	25,021 *	0 **
8150	PELL Grant Program	28,907,460 *	32,343,536 *	32,000,000 *
8150	Direct Loans	2,863,747	3,109,454	3,500,000
8150	STEM Achievement Award	0	52,000	118,000
8150	Nursing	16,500	77,000	0
Total Federal Income		32,759,380	36,225,396	36,293,984
<u>STATE INCOME</u>				
8620	EOP&S Grant	300,789	309,643	286,455
8620	EOP&S CARE Grant	78,500	53,140	50,634
8650	Cal Grants	1,068,920	1,264,877	1,100,000
Total State Income		1,448,209	1,627,660	1,437,089
TOTAL INCOME - ALL SOURCES		<u>34,207,589</u>	<u>37,853,056</u>	<u>37,731,073</u>

EXPENDITURES / APPROPRIATIONS

<u>OTHER OUTGO</u>				
7510	Supplemental Ed. Opportunity Grant	589,368 *	618,385 *	675,984 *
7515	ACG Grant Program	382,305 *	25,021 *	0 **
7520	PELL Grant Program	28,907,460 *	32,343,536 *	32,000,000 *
7525	Direct Loans	2,863,747	3,109,454	3,500,000
2184	STEM Achievement Award	0	52,000	118,000
7530	Cal Grants	1,068,920	1,264,877	1,100,000
7540	Nursing	16,500	77,000	0
7550	EOP&S Grant	111,423	111,428	97,089
7550	EOP&S CARE Grant	78,500	53,140	50,634
7633	EOP&S Book Grants	189,366	198,215	189,366
Total Other Outgo		<u>34,207,589</u>	<u>37,853,056</u>	<u>37,731,073</u>
TOTAL EXPENDITURES / APPROPRIATIONS		<u>34,207,589</u>	<u>37,853,056</u>	<u>37,731,073</u>

* Includes revenue and awards for Compton Educational Center students

** ACG program was eliminated by Federal government in 2011-12.

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
WORKERS' COMPENSATION FUND

Account Number	Description	2010-2011 Actual	2011-2012 Actual	2012-2013 Final Budget
BEGINNING BALANCE JULY 1		210,584	263,447	354,719
ADJUSTMENTS		0	0	0
ADJUSTED BEGINNING BALANCE JULY 1		<u>210,584</u>	<u>263,447</u>	<u>354,719</u>
<u>LOCAL INCOME</u>				
8860	Interest	3,421	3,336	2,750
8890	Insurance Recoveries	114	0	0
8980	Contribution from General Fund	1,114,366	1,280,167	1,412,622
8987	Contribution from Other Funds	<u>127,593</u>	<u>167,879</u>	<u>148,000</u>
Total Local Income		1,245,494	1,451,382	1,563,372
TOTAL INCOME - ALL SOURCES		<u>1,245,494</u>	<u>1,451,382</u>	<u>1,563,372</u>
TOTAL BEGINNING BALANCE AND INCOME		<u><u>1,456,078</u></u>	<u><u>1,714,829</u></u>	<u><u>1,918,091</u></u>
<u>EXPENDITURES / APPROPRIATIONS</u>				
<u>CLASSIFIED SALARIES/BENEFITS</u>				
2100	Full Time	58,764	58,764	58,764
3000	Staff Benefits	<u>19,501</u>	<u>20,787</u>	<u>20,916</u>
Total Classified Salaries/Benefits		78,265	79,551	79,680
<u>CONTRACT SERVICES/OPERATING EXPENSES</u>				
5450	Insurance	1,114,366	1,280,167	1,412,622
5733	Benefits/Claims Paid	0	392	0
6420	New Equipment - Non-Instructional	<u>0</u>	<u>0</u>	<u>0</u>
Total Contract Services and Operating Expenses		<u>1,114,366</u>	<u>1,280,559</u>	<u>1,412,622</u>
TOTAL EXPENDITURES / APPROPRIATIONS		1,192,631	1,360,110	1,492,302
NET ENDING BALANCE / RESERVES		<u>263,447</u>	<u>354,719</u>	<u>425,789</u>
GRAND TOTAL - EXPENDITURES / ENDING BALANCE / RESERVES		<u><u>1,456,078</u></u>	<u><u>1,714,829</u></u>	<u><u>1,918,091</u></u>

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
CHILD DEVELOPMENT FUND - INCOME

Account Number	Description	2010-2011 Actual Income	2011-2012 Actual Income	2012-2013 Final Budget
BEGINNING BALANCE JULY 1		-102,710	103,344	111,803
ADJUSTMENTS TO BEGINNING BALANCE		<u>0</u>	<u>0</u>	<u>0</u>
ADJUSTED BEGINNING BALANCE JULY 1		-102,710	103,344	111,803
<u>INCOME</u>				
<u>FEDERAL INCOME</u>				
8199	Child Development Food Program	<u>9,576</u>	<u>10,567</u>	<u>10,000</u>
Total Federal Income		9,576	10,567	10,000
<u>STATE INCOME</u>				
8620	Child Development Apportionment	196,152	168,481	155,471
8699	Child Development Food Program	<u>939</u>	<u>835</u>	<u>900</u>
Total State Income		197,091	169,316	156,371
<u>LOCAL INCOME</u>				
8860	Interest	29	2,404	1,000
8871	Child Development Services Fees	128,021	169,050	175,000
8893	Fund Raising Income	<u>2,495</u>	<u>8,368</u>	<u>4,000</u>
Total Local Income		130,545	179,822	180,000
<u>INCOMING TRANSFERS</u>				
8895	Transfer from Other Funds	200,000	0	0
8980	Transfer from General Fund	<u>225,000</u>	<u>225,000</u>	<u>225,000</u>
Total Incoming Transfers		425,000	225,000	225,000
TOTAL INCOME - ALL SOURCES		<u>762,212</u>	<u>584,705</u>	<u>571,371</u>
TOTAL BEGINNING BALANCE AND INCOME		<u><u>659,502</u></u>	<u><u>688,049</u></u>	<u><u>683,174</u></u>

2012-2013 FINAL BUDGET
CHILD DEVELOPMENT FUND - EXPENDITURES

Account Number	Description	2010-2011 Actual Expenditures	2011-2012 Actual Expenditures	2012-2013 Final Budget
EXPENDITURES / APPROPRIATIONS				
<u>ACADEMIC SALARIES</u>				
1200	Regular Schedule, Non-Teaching	99,696	99,696	99,696
1492	Regular Schedule, Teaching P/T	10,721	16,302	20,000
1493	Regular Schedule, Teaching F/T	163,068	163,068	163,068
Total Academic Salaries		273,485	279,066	282,764
<u>CLASSIFIED SALARIES</u>				
2100	Full Time	106,926	106,776	106,926
2300	Part Time	34,377	34,960	32,000
Total Classified Salaries		141,303	141,736	138,926
<u>STAFF BENEFITS</u>				
3100	State Teachers' Retirement	21,678	21,678	21,678
3200	PERS	11,432	11,663	15,861
3300	Social Security - OASDI/Medicare	12,065	12,159	12,650
3400	Health & Welfare	70,729	74,551	74,836
3500	Unemployment Insurance	3,017	5,918	4,639
3600	Workers' Compensation	4,160	4,599	5,599
3700	Cash in Lieu of Insurance	840	840	840
3800	Other Benefits	536	815	1,000
Total Staff Benefits		124,457	132,223	137,103
<u>BOOKS, SUPPLIES AND MATERIALS</u>				
4320	Instructional Supplies (Food & Kitchen Supplies)	1,444	1,756	2,500
4330	Publications-Magazines	0	0	0
4500	Non-Instructional Supplies	13,491	19,779	17,000
Total Books, Supplies, and Materials		14,935	21,535	19,500
<u>OTHER OPERATING EXPENSES</u>				
5200	Travel, Conference, In-Service Training	0	0	0
5300	Dues & Memberships	0	0	0
5600	Rental and Repairs	783	1026	1,000
5800	Other Services, Postage, Advertising	1195	660	660
Other Operating Expenses		1,978	1,686	1,660
<u>CAPITAL OUTLAY</u>				
6400	Equipment	0	0	0
Total Capital Outlay		0	0	0
TOTAL EXPENDITURES / APPROPRIATIONS		556,158	576,246	579,953
NET ENDING BALANCE / RESERVES		103,344	111,803	103,221
GRAND TOTAL - EXPENDITURES / ENDING BALANCE / RESERVES		659,502	688,049	683,174

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
CAPITAL OUTLAY PROJECTS FUND - INCOME

Account Number	Description	2010-2011 Actual Income	2011-2012 Actual Income	2012-2013 Final Budget
BEGINNING BALANCE JULY 1		4,621,609	4,683,431	5,112,392
ADJUSTMENTS		0	0	0
ADJUSTED BEGINNING BALANCE JULY 1		<u>4,621,609</u>	<u>4,683,431</u>	<u>5,112,392</u>
<u>INCOME</u>				
<u>STATE INCOME</u>				
8651	Comm. College Construction-Library Addition	14,822	0	0
8651	Comm. College Construction-Humanities	0	0	0
8651	Comm. College Construction-Soc Sci Remodel	2,275,694	263,307	159,000
8652	Scheduled Maintenance Program	0	0	587,000
8654	Hazardous Substances Abatement	0	0	301,000
Total State Income		<u>2,290,516</u>	<u>263,307</u>	<u>1,047,000</u>
<u>LOCAL INCOME</u>				
8850	Rentals and Leases	25,000	0	0
8860	Interest	35,531	35,426	37,591
8885	Capital Outlay Fee - Non-Residents	314,389	780,943	730,816
8890	Redevelopment Capital Outlay Funds	275,564	124,452	0
8893	Rebate Income	0	0	0
8893	Miscellaneous	0	0	0
Total Local Income		<u>650,484</u>	<u>940,821</u>	<u>768,407</u>
<u>INCOMING TRANSFERS</u>				
8980	Interfund Transfer-General Unrestricted	0	25,000	25,000
8980	Interfund Transfer-Parking Funds Restricted	60,000	0	0
8987	Interfund Transfer-Other Funds	0	200,000	200,000
Total Incoming Transfers		<u>60,000</u>	<u>225,000</u>	<u>225,000</u>
TOTAL INCOME - ALL SOURCES		<u>3,001,000</u>	<u>1,429,128</u>	<u>2,040,407</u>
TOTAL BEGINNING BALANCE AND INCOME		<u><u>7,622,609</u></u>	<u><u>6,112,559</u></u>	<u><u>7,152,799</u></u>

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
CAPITAL OUTLAY PROJECTS FUND - EXPENDITURES

Account Number	Description	2010-2011 Actual Expenditures	2011-2012 Actual Expenditures	2012-2013 Final Budget
<u>EXPENDITURES / APPROPRIATIONS</u>				
<u>CLASSIFIED SALARIES/BENEFITS</u>				
2300	Student Help, Hourly and Overtime	21,708	0	25,000
3000	Benefits	1,401	0	2,500
	Total Classified Salaries/Benefits	23,109	0	27,500
<u>BOOKS, SUPPLIES AND MATERIALS</u>				
4550	Supplies	7,293	2,736	7,506
	Total Books, Supplies, and Materials	7,293	2,736	7,506
<u>OTHER OPERATING EXPENSES</u>				
5100	Consulting Services	30,554	298,979	819,955
5220	Travel & Conference Expenses	0	0	0
5300	Dues and Memberships	0	0	0
5620	Scheduled Maintenance Contracts	0	0	0
5640	Other Rentals	0	0	0
5660	Rents, Leases and Repairs	398,580	245,866	674,292
5860	Multi-Media Advertising	2,053	0	0
5890	Miscellaneous Services	0	0	0
	Other Operating Expenses	431,187	544,845	1,494,247
<u>CAPITAL OUTLAY</u>				
6120	Site Improvement	0	0	0
6200	Buildings	2,408,929	361,757	992,124
6400	New Equipment	68,660	90,829	249,100
	Total Capital Outlay	2,477,589	452,586	1,241,224
<u>OTHER OUTGO</u>				
7300	Interfund Transfer - General Fund	0	0	0
	Total Other Outgo	0	0	0
TOTAL EXPENDITURES / APPROPRIATIONS		2,939,178	1,000,167	2,770,477
NET ENDING BALANCE / RESERVES		4,683,431	5,112,392	4,382,322
GRAND TOTAL - EXPENDITURES / ENDING BALANCE / RESERVES		7,622,609	6,112,559	7,152,799

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
GENERAL OBLIGATION BOND FUND - INCOME

Account Number	Description	2010-2011 Actual Income	2011-2012 Actual Income	2012-2013 Final Budget
	BEGINNING BALANCE JULY 1	85,311,890	59,537,254	32,781,989
	ADJUSTMENT	<u>0</u>	<u>0</u>	<u>0</u>
	ADJUSTED BEGINNING BALANCE JULY 1	85,311,890	59,537,254	32,781,989
 <u>INCOME</u>				
<u>LOCAL INCOME</u>				
8860	Interest	1,011,537	477,106	460,000
8865	Bond Refinancing	0	0	0
8940	Proceeds from Bonds (Third Series)	0	0	180,816,464
8940	Proceeds from Bonds (Future Series)	<u>0</u>	<u>0</u>	<u>0</u>
	Total Local Income	1,011,537	477,106	181,276,464
	 TOTAL INCOME - ALL SOURCES	 <u>1,011,537</u>	 <u>477,106</u>	 <u>181,276,464</u>
	 TOTAL BEGINNING BALANCE AND INCOME	 <u><u>86,323,427</u></u>	 <u><u>60,014,360</u></u>	 <u><u>214,058,453</u></u>

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
GENERAL OBLIGATION BOND FUND - EXPENDITURES

Account Number	Description	2010-2011 Actual Expenditures	2011-2012 Actual Expenditures	2012-2013 Final Budget
EXPENDITURES / APPROPRIATIONS				
<u>OTHER OPERATING EXPENSES</u>				
4500	Non-Instructional Supplies	571	0	0
5100	Consulting Services	2,922,258	2,532,872	19,020,818
5600	Repairs	2,337	4,093	32,029
5800	Other Services, Fees and Expenses	<u>217,179</u>	<u>13,532</u>	<u>905,894</u>
Other Operating Expenses		3,142,345	2,550,497	19,958,741
<u>CAPITAL OUTLAY</u>				
6100	Building/Site Improvement	5,400,175	4,949,443	38,731,530
6200	Buildings	17,032,190	15,359,555	120,195,153
6400	New Equipment	<u>1,211,463</u>	<u>4,372,876</u>	<u>34,219,644</u>
Total Capital Outlay		23,643,828	24,681,874	193,146,327
TOTAL EXPENDITURES / APPROPRIATIONS		26,786,173	27,232,371	213,105,068 *
NET ENDING BALANCE / RESERVES		<u>59,537,254</u>	<u>32,781,989</u>	<u>953,385</u>
GRAND TOTAL - EXPENDITURES / ENDING BALANCE / RESERVES		<u><u>86,323,427</u></u>	<u><u>60,014,360</u></u>	<u><u>214,058,453</u></u>

* Bond Fund Project Categories

Additional Classrooms and Modernization (ACM)	\$ 93,229,864
Campus Site Improvements (CSI)	40,398,679
Energy Efficiency Improvements (EEI)	61,164
Health and Safety Improvements (HIS)	67,646,874
Information Technology and Equipment (ITE)	11,768,487
Physical Education Facilities Improvements (PEFI)	0
Contingency	<u>0</u>
	<u>\$ 213,105,068 *</u>

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
PROPERTY AND LIABILITY SELF-INSURANCE FUND

Account Number	Description	2010-2011 Actual	2011-2012 Actual	2012-2013 Final Budget
BEGINNING BALANCE JULY 1		183,940	95,206	169,508
ADJUSTMENT		<u>0</u>	<u>930,000</u>	<u>0</u>
ADJUSTED BEGINNING BALANCE JULY 1		183,940	1,025,206	169,508
<u>INCOME</u>				
	<u>LOCAL INCOME</u>			
8860	Interest	2,318	16,791	10,000
8893	Miscellaneous	0	50,530	0
8899	Contribution from General Fund	<u>3,783,334</u>	<u>900,000</u>	<u>900,000</u>
Total Local Income		3,785,652	967,321	910,000
TOTAL INCOME - ALL SOURCES		<u>3,785,652</u>	<u>967,321</u>	<u>910,000</u>
TOTAL BEGINNING BALANCE AND INCOME		<u>3,969,592</u>	<u>1,992,527</u>	<u>1,079,508</u>
<u>EXPENDITURES / APPROPRIATIONS</u>				
	<u>CLASSIFIED SALARIES/BENEFITS</u>			
2100	Full Time	0	0	0
3000	Staff Benefits	0	0	0
Total Classified Salaries/Benefits		<u>0</u>	<u>0</u>	<u>0</u>
	<u>BOOKS, SUPPLIES & MATERIALS</u>			
4500	Non-Instructional Supplies	0	0	0
Total Books, Supplies, and Materials		<u>0</u>	<u>0</u>	<u>0</u>
<u>CONTRACT SERVICES & OPERATING EXPENSES</u>				
5100	Contract for Personal Services	0	0	250
5200	Conferences	574	33	1,000
5400	Insurance	3,873,062	889,416	969,139
5700	Benefits Paid Claimants	750	3,570	7,500
Total Contract Services and Operating Expenses		<u>3,874,386</u>	<u>893,019</u>	<u>977,889</u>
	<u>OTHER OUTGO</u>			
7300	Interfund Transfer	0	930,000	0
Total Other Outgo		<u>0</u>	<u>930,000</u>	<u>0</u>
TOTAL EXPENDITURES / APPROPRIATIONS		3,874,386	1,823,019	977,889
NET ENDING BALANCE / RESERVES		<u>95,206</u>	<u>169,508</u>	<u>101,619</u>
GRAND TOTAL - EXPENDITURES / ENDING BALANCE / RESERVES		<u>3,969,592</u>	<u>1,992,527</u>	<u>1,079,508</u>

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
DENTAL SELF-INSURANCE FUND

Account Number	Description	2010-2011 Actual	2011-2012 Actual	2012-2013 Final Budget
	BEGINNING BALANCE JULY 1	782,522	398,479	386,021
	ADJUSTMENTS	<u>0</u>	<u>0</u>	<u>0</u>
	AJUSTED BEGINNING BALANCE JULY 1	<u>782,522</u>	<u>398,479</u>	<u>386,021</u>
 <u>INCOME</u>				
<u>LOCAL INCOME</u>				
8860	Interest	12,879	6,854	6,500
8895	Contribution from Payroll Clearing	179,038	184,692	180,000
8895	Contribution from General Fund	<u>900,000</u>	<u>900,000</u>	<u>900,000</u>
	Total Local Income	<u>1,091,917</u>	<u>1,091,546</u>	<u>1,086,500</u>
	TOTAL INCOME - ALL SOURCES	<u>1,091,917</u>	<u>1,091,546</u>	<u>1,086,500</u>
	TOTAL BEGINNING BALANCE AND INCOME	<u><u>1,874,439</u></u>	<u><u>1,490,025</u></u>	<u><u>1,472,521</u></u>
<u>EXPENDITURES / APPROPRIATIONS</u>				
<u>CONTRACT SERVICES & OPERATING EXPENSES</u>				
5733	Benefits Paid	<u>975,960</u>	<u>1,104,004</u>	<u>1,136,820</u>
	Total Contract Services and Operating Expenses	<u>975,960</u>	<u>1,104,004</u>	<u>1,136,820</u>
<u>OTHER OUTGO</u>				
7300	Interfund Transfer	<u>500,000</u>	<u>0</u>	<u>0</u>
	Total Other Outgo	500,000	0	0
	TOTAL EXPENDITURES / APPROPRIATIONS	1,475,960	1,104,004	1,136,820
	NET ENDING BALANCE / RESERVES	<u>398,479</u>	<u>386,021</u>	<u>335,701</u>
	GRAND TOTAL - EXPENDITURES / ENDING BALANCE / RESERVES	<u><u>1,874,439</u></u>	<u><u>1,490,025</u></u>	<u><u>1,472,521</u></u>

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
POST EMPLOYMENT BENEFITS FUND

Account Number	Description	2010-2011 Actual	2011-2012 Actual	2012-2013 Final Budget
	BEGINNING BALANCE JULY 1	6,851,153	10,106,211	11,206,057
	<u>INCOME</u>			
	<u>LOCAL INCOME</u>			
8860	Interest	108,637	99,846	110,000
8980	Contributions from General Fund	1,200,000	0	0
8987	Contributions from Other Funds	<u>1,946,421</u>	<u>1,000,000</u>	<u>900,000</u>
	Total Local Income	<u>3,255,058</u>	<u>1,099,846</u>	<u>1,010,000</u>
	TOTAL INCOME - ALL SOURCES	<u>3,255,058</u>	<u>1,099,846</u>	<u>1,010,000</u>
	TOTAL BEGINNING BALANCE AND INCOME	<u><u>10,106,211</u></u>	<u><u>11,206,057</u></u>	<u><u>12,216,057</u></u>
	TOTAL EXPENDITURES / APPROPRIATIONS	0	0	0
	NET ENDING BALANCE / RESERVES	<u>10,106,211</u>	<u>11,206,057</u>	<u>12,216,057</u> *
	GRAND TOTAL - EXPENDITURES / ENDING BALANCE / RESERVES	<u><u>10,106,211</u></u>	<u><u>11,206,057</u></u>	<u><u>12,216,057</u></u>

*Note: The District also has \$3.9 million invested with SCCCC for a total set aside of \$ 16.1 million for Post Employment Benefits.

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-2013 FINAL BUDGET
BOOKSTORE FUND

Description	2010-2011 Actual	2011-2012 Actual	2012-2013 Final Budget
BEGINNING BALANCE JUNE 1	636,487	580,487	377,621
<u>INCOME</u>			
Sales	7,145,000	6,532,000	6,200,000
Interest	0	0	0
Other	66,000	67,784	50,000
Total Local Income	<u>7,211,000</u>	<u>6,599,784</u>	<u>6,250,000</u>
TOTAL INCOME - ALL SOURCES	<u>7,211,000</u>	<u>6,599,784</u>	<u>6,250,000</u>
TOTAL BEGINNING BALANCE AND INCOME	<u>7,847,487</u>	<u>7,180,271</u>	<u>6,627,621</u>
<u>PURCHASES, EXPENDITURES / APPROPRIATIONS</u>			
Purchases	4,950,000	4,472,704	4,500,000
Freight In	120,000	135,000	125,000
Freight Out	45,000	50,000	45,000
Total Cost of Purchases	<u>5,115,000</u>	<u>4,657,704</u>	<u>4,670,000</u>
<u>SALARIES & BENEFITS</u>			
Payroll	1,174,000	1,138,000	1,125,000
Fringe Benefits	400,000	417,000	420,000
Total Salaries & Benefits	<u>1,574,000</u>	<u>1,555,000</u>	<u>1,545,000</u>
<u>OPERATING EXPENSES</u>			
VISA/MasterCard	118,500	110,900	120,000
Other	150,000	175,000	140,000
Total Operating Expenses/Appropriations	<u>268,500</u>	<u>285,900</u>	<u>260,000</u>
<u>NON-OPERATING EXPENSES</u>			
Auxiliary Services Support	276,000	276,000	100,000
Security	0	0	0
Other	33,500	28,046	28,000
Total Non-Operating Expenses	<u>309,500</u>	<u>304,046</u>	<u>128,000</u>
TOTAL EXPENDITURES/APPROPRIATIONS	7,267,000	6,802,650	6,603,000
NET ENDING BALANCE / RESERVES	<u>580,487</u>	<u>377,621</u>	<u>24,621</u>
GRAND TOTAL - EXPENDITURES / ENDING BALANCE / RESERVES	<u>7,847,487</u>	<u>7,180,271</u>	<u>6,627,621</u>

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-13 FINAL BUDGET
ASSOCIATED STUDENTS FUND

Description	2010-2011 Actual	2011-2012 Actual	2012-2013 Final Budget
BEGINNING BALANCE JULY 1	120,880	122,574	122,891
ADJUSTMENTS	<u>59</u>	<u>0</u>	<u>0</u>
ADJUSTED BEGINNING BALANCE JULY 1	120,939	122,574	122,891
<u>INCOME</u>			
Interest Income	225	180	300
ASO Fund Raising Activity	766	1,220	1,700
Inter Club Council Fund Raising Activity	215	324	1,700
Magic Mountain/Hurricane Harbor Fund Raising	19,711	22,267	20,000
Contribution from InterClub Council	0	3,850	0
Transfer from Auxiliary Services	24,000	40,000	28,400
Miscellaneous Income	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL INCOME	<u>44,917</u>	<u>67,841</u>	<u>52,100</u>
TOTAL BEGINNING BALANCE AND INCOME	<u><u>165,856</u></u>	<u><u>190,415</u></u>	<u><u>174,991</u></u>
<u>EXPENDITURES / APPROPRIATIONS</u>			
Total Associated Students Organization Activities	6,074	12,065	8,900
Total ASO Administration and Business	19,398	25,483	22,250
Total Academic Affairs	381	318	400
Total Student & Community Advancement	1,891	7,153	5,150
Total Inter-Club Council	<u>15,538</u>	<u>22,505</u>	<u>15,400</u>
TOTAL EXPENDITURES AND TRANSFERS	43,282	67,524	52,100
NET ENDING BALANCE / RESERVES	<u>122,574</u>	<u>122,891</u>	<u>122,891</u>
GRAND TOTAL - APPROPRIATIONS / ENDING BALANCE	<u><u>165,856</u></u>	<u><u>190,415</u></u>	<u><u>174,991</u></u>

EL CAMINO COMMUNITY COLLEGE DISTRICT
2012-13 FINAL BUDGET
AUXILIARY SERVICES FUND

Description	2010-2011 Actual	2011-2012 Actual	2012-2013 Final Budget
BEGINNING BALANCE JULY 1	377,778	406,882	400,289
ADJUSTMENT	-601	-8,401	0
ADJUSTED BEGINNING BALANCE JULY 1	<u>377,177</u>	<u>398,481</u>	<u>400,289</u>
<u>INCOME</u>			
Photo ID Sticker Sales - Fall/Spring	27,589	37,711	34,000
Athletics	8,655	13,225	10,000
Union Advertising Sales	38,852	32,078	31,000
Fine Arts Income	69,104	64,849	64,000
Bookstore	276,000	276,000	100,000
District Contribution - Pioneer Theatre	25,000	25,000	25,000
Interest Income	2,941	2,111	2,000
Discount Entertainment Tickets Fund Raising	<u>127,015</u>	<u>123,992</u>	<u>123,800</u>
TOTAL AUXILIARY SERVICES INCOME	<u>575,156</u>	<u>574,966</u>	<u>389,800</u>
TOTAL BEGINNING BALANCE AND INCOME	<u><u>952,333</u></u>	<u><u>973,447</u></u>	<u><u>790,089</u></u>
<u>EXPENDITURES</u>			
Men's Athletics	58,506	61,485	60,450
Women's Athletics	38,899	37,758	33,614
Men's/Women's Athletics-Pep Band Rallies	5,982	1,844	1843
Insurance/Tournaments/Publicity	14,627	8,136	9,533
Athletic Transportation/Facilities/Laundry	37,971	29,211	1,785
Stadium and Gym/Training Room	8,682	8,629	0
Union	55,953	66,118	49,885
Fine Arts	94,246	99,348	71,085
Entertainment Tickets	122,228	119,829	120,000
Other Programs	84,357	100,800	76,462
Associated Students Transfer	<u>24,000</u>	<u>40,000</u>	<u>28,400</u>
TOTAL EXPENDITURES AND TRANSFERS	545,451	573,158	453,057
NET ENDING BALANCE / RESERVES	<u>406,882</u>	<u>400,289</u>	<u>337,032</u>
GRAND TOTAL - APPROPRIATIONS / ENDING BALANCE	<u><u>952,333</u></u>	<u><u>973,447</u></u>	<u><u>790,089</u></u>

APPENDIX

APPROPRIATIONS LIMITATION

Article XIII B of the State Constitution as approved by the voters in November 1979 requires the establishment of an Appropriation Limit on "Proceeds of Taxes" revenues for public agencies including school districts and community colleges, beginning with the 1980-81 fiscal year. Government Code 7910 places the responsibility for computing and adopting appropriations limits with the individual district.

G. C. 7910 (Chapter 1205, Statutes of 1980)

"Each year the governing body of each local jurisdiction shall, by resolution, establish its appropriations limit and make other necessary determinations for the following fiscal year pursuant to Article XIII B at a regularly scheduled meeting or noticed special meeting. Fifteen days prior to the meeting documentation used in the determination of the appropriations limit and other necessary determinations shall be available to the public. The determinations made pursuant to this section are legislative acts..."

Based on historical data from 1978-79, adjusted by an inflation factor provided by the State, the El Camino Community College District adopted an Appropriations Limit for 1980-81 in the amount of \$36,674,634. Annually the District adjusts the approved limit by the change in the Consumer Price Index and by changes in the District's student population.

Once the Appropriations Limit has been adopted, the District must compare its appropriations which are subject to limitation to the established limit. Appropriations Subject to Limitations are those moneys which are proceeds of taxes. These moneys include tax receipts which are part of the beginning balance of the General Fund, State Apportionment income, tax receipts (state and local), receipts from the State Board Financial Assistance Program, and interest that has been generated on these moneys.

If Proceeds of Taxes subject to the Appropriations Limit will exceed the limit, disposition of excess revenues must be determined. The following options are available.

- a. Increase Appropriations Limit by adding excess revenues to the State limit, pursuant to Government Code Section 7902.1. The Department of Finance must be notified within 45 days if this option is chosen.
- b. Return excess revenues in the following years in accordance with Government Code Section 7911.
- c. Declare an emergency to exceed the current limit to cover the excess revenues. If this option is taken, districts must make one-time reductions in one or more of the following 3 years' Appropriations Limit by the amount of the excess revenues.
- d. Appropriate or reappropriate excess revenues to expenditures exempt from the Appropriations Limit. These exempt expenditures are debt service, unfunded court and federal mandates, mandates effective in 1978-79 whose cost increases have been greater than inflation and ADA adjustments used in computing the Appropriations Limit, and mandates effective since June 30, 1979.

APPROPRIATIONS LIMITATION continued

The following information indicates El Camino College's adopted Appropriations Limit and those Appropriations Subject to Limitation (Proceeds of Taxes) from the 1989-90 fiscal year to the current budget year 2012-2013.

	<u>Appropriations Limit</u>	<u>Appropriations Subject to Limitation</u>
1989-90	\$ 55,830,071	\$ 40,127,041
1990-91	\$ 60,792,822	\$ 46,152,697
1991-92	\$ 62,399,252	\$ 45,778,049
1992-93	\$ 64,483,387	\$ 46,280,500
1993-94	\$ 66,700,996	\$ 43,466,000
1994-95	\$ 64,554,764	\$ 38,847,000
1995-96	\$ 65,789,651	\$ 42,384,700
1996-97	\$ 70,376,992	\$ 46,104,101
1997-98	\$ 75,578,851	\$ 48,985,091
1998-99	\$ 81,155,550	\$ 51,901,542
1999-00	\$ 85,934,710	\$ 54,512,196
2000-01	\$ 93,129,190	\$ 57,201,377
2001-02	\$ 98,022,090	\$ 63,819,303
2002-03	\$103,164,505	\$ 68,774,998
2003-04	\$109,875,057	\$ 62,445,993
2004-05	\$119,833,780	\$ 65,884,231
2005-06	\$114,794,794	\$ 73,227,183
2006-07	\$107,828,474	\$ 76,927,336
2007-08	\$113,706,443	\$ 79,443,354
2008-09	\$118,431,005	\$ 90,984,779
2009-10	\$133,481,137	\$ 86,412,986
2010-11	\$130,344,538	\$ 88,418,467
2011-12	\$126,477,940	\$ 83,508,386
2012-13	\$123,886,326	\$ 82,583,171

ASSESSSED VALUE
Fiscal Year Ending June 30

<u>Fiscal Year</u>	<u>District's Assessed Value</u>
1988-89	27,443,620,320
1989-90	30,390,958,630
1990-91	33,043,399,742
1991-92	35,629,571,042
1992-93	37,249,444,286
1993-94	38,122,491,405
1994-95	38,545,390,834
1995-96	37,575,541,613
1996-97	36,845,220,353
1997-98	37,247,399,202
1998-99	39,022,162,686
1999-00	41,547,560,653
2000-01	44,892,358,442
2001-02	48,527,922,104
2002-03	51,402,197,188
2003-04	54,202,936,075
2004-05	57,615,538,719
2005-06	62,478,430,170
2006-07	68,413,330,820
2007-08	74,232,431,439
2008-09	75,338,601,314
2009-10	80,188,274,640
2010-11	78,971,635,409
2011-12	75,208,849,701

TAX REVENUE ANTICIPATION NOTES ISSUED

<u>Fiscal Year</u>	<u>Amount</u>	<u>Interest Rate</u>	<u>Issue Date</u>
1994-95	\$ 10,000,000	4.50%	7/7/94
1995-96	\$ 8,650,000	4.75%	7/6/95
1996-97	\$ 9,000,000	4.75%	7/1/96
1997-98	\$ 13,000,000	4.50%	7/1/97
1998-99	\$ 13,105,000	3.74%	7/1/98
1999-00	\$ 13,000,000	4.00%	7/1/99
2000-01	\$ 5,000,000	5.00%	7/5/00
2001-02	\$ 3,695,000	4.25%	7/3/01
2002-03	\$ 8,295,000	3.00%	7/1/02
2003-04	N/A	N/A	N/A
2004-05	\$ 4,155,000	2.25%	7/1/04
2005-06	N/A	N/A	N/A
2006-07	N/A	N/A	N/A
2007-08	N/A	N/A	N/A
2008-09	N/A	N/A	N/A
2009-10	\$ 14,775,000	1.25%	7/1/09
2010-11	\$ 8,850,000	2.00%	7/1/10
2011-12	\$ 17,000,000	2.00%	7/1/11
2011-12	\$ 10,000,000	2.00%	3/1/12
2012-13	\$ 10,000,000	2.00%	7/1/12

BASE REVENUE

On the basis of each district's "Full Time Equivalent Students" (FTES), the State of California "apportions" or distributes part of the State School Fund to the 72 community college districts in the State. This apportionment, designated as the district's Total Available General Revenue is received from three sources:

- Enrollment Fees
- Property Tax Moneys
- State General Apportionment

The amount of enrollment fees and property taxes estimated to be received by the District is subtracted from the total apportionment calculated by the State. The balance remaining is the amount of state general apportionment that the district will receive during the fiscal year. If enrollment fees or property taxes received are higher than originally estimated, the State reduces that district's apportionment correspondingly.

New legislation, SB 361, was introduced in 2006 that changed the funding formula for community college districts beginning with the 2006-07 year. The total allocation to each district is computed on the basis of three factors:

- Foundation Revenues;
- Credit FTES Revenues;
- Non-Credit FTES Revenues.

Foundation revenue is a dollar amount allocated to districts based on the number and the size of colleges and centers for each district. El Camino Community College District through its partnership agreement with the Compton Community Educational Center was allocated \$8 million for foundation revenue in 2006-07.

SB361 calculated a 90th percentile equalization credit FTES target rate of \$3,955, which was derived using 2005-06 base data. The target rate is increased each year by a statewide inflation adjustment factor (COLA). The 2008-09 base funding rates were \$4565 for Credit FTES and \$2745 for Non-credit FTES. The 2012-13 estimated COLA rate has not been determined by the State and for budget purposes is presumed to be 0%.

The District is anticipating a \$7.3 million reduction in base revenue for fiscal year 2012-13. The Base Revenue for 2012-13 was computed based on 17,936 credit FTES and 14 non-credit FTES. The District has a goal of 17,950 funded FTES for 2012-13. More certain funding information will be available at the time of the First Principle Apportionment Report in late February 2013.

The 2012-13 base credit FTES revenue is computed by multiplying the District's estimated funded base FTES of 17,936 by the 2012-13 funding rate of \$4,565.

The 2012-13 base non-credit revenue is computed by multiplying the District's estimated funded base non-credit FTES of 14 by the 2012-13 funding rate of \$2,745.

Budget Development Criteria

The 2012-13 budget will reflect the goals identified in the El Camino College Educational Master Plan:

Criteria to Allocate Resources

Cost increases for the following will be budgeted and funded prior to identifying moneys for other augmentations:

- All operational necessities such as utilities, insurance, regular payroll, negotiable items, etc.;
- Ongoing costs should be excluded from an augmentation list and funded as operational costs from either District or division funds;
- Ongoing personnel costs, including step, column, and other negotiated increases;
- Maintenance/repair costs critical to operation;
- Items required to meet health and safety mandates.

Augmentations/Enhancements

An augmentation or enhancement request should be based on needs assessment and/or program review. An augmentation is a one-time addition to the current year budget. An enhancement is an increase to the base budget.

Augmentations will be funded in the following order:

1. Projects or activities that directly increase revenue or decrease expenditures for the District and that include areas researched and identified in program review.
2. Projects or activities that maintain current level of revenue produced for the District.
3. Essential projects that increase services to students or the community, based on a program review plan and/or accountability evaluation data, including those enhancing student access and success, retention, employee/student security and safety, and quality support programs.
4. The remaining items should be prioritized using the following guidelines; an item must fulfill at least one of these needs (in no particular order):
 - a. Help to maintain CAP/FTES;
 - b. Maintain the integrity of a program;
 - c. Fulfill legal mandate requirements, including but not limited to those relating to the needs of the physical plant and cultural diversity;
 - d. Recognize District employees as valued professionals.

Planning and Budgeting Committee

The Planning and Budgeting Committee (PBC) serves as the steering committee for College-wide planning and budgeting. The PBC reviews, discusses, and evaluates the College's planning and budgeting processes to assure they are interlinked. All plans must be developed using data from program review, and be linked to the College's mission statement and strategic initiatives. The PBC makes recommendations to the President on College Planning and budgeting issues and reports all committee activities to the College Community.

Responsibilities

Planning

- Review and discuss evaluation outcomes of the Accreditation Self-Study, Comprehensive Master Plan, and annual plans.
- Review and discuss *prioritized* Area plan requests for funding.
- Continue the five-year cycle of master planning.

Budgeting

- Review and discuss annual Preliminary, Tentative and Final Budget proposals and assumptions.
- Review and discuss College revenues and expenditures
- Review and discuss long-range financial forecasting.

Communication

- Provide recommendations to the President regarding College planning and budgeting activities.
- Regularly inform the College community of the results of the planning and budgeting process.
- Periodically review and evaluate the effectiveness of PBC communications to the College community.

Strategic Initiatives
El Camino College Educational Master Plan

The 2012-13 budget will reflect the strategic initiatives identified in the El Camino College Educational Master Plan. These are:

- A. Enhance teaching to support student learning using a variety of instructional methods and services.
- B. Strengthen quality educational and support services to promote student success.
- C. Foster a positive learning environment and sense of community and cooperation through an effective process of collaboration and collegial consultation.
- D. Develop and enhance partnerships with schools, colleges, universities, businesses, and community-based organizations to respond to the workforce training and economic development needs of the community.
- E. Improve processes, programs, and services through the effective use of assessment, program review, planning, and resource allocation.
- F. Support facility and technology improvements to meet the needs of students, employees and the community/
- G. Promote processes and policies that move the College toward sustainable, environmentally sensitive practices.

College Mission Statement

El Camino College offers quality, comprehensive educational programs and services to ensure the educational success of students from our diverse community.

BUDGETED POSITIONS - GENERAL FUND UNRESTRICTED
PRESIDENT

	President's Office <u>5000</u>	Board of Trustees <u>5001</u>	Community Relations <u>5200</u>	Staff/ Student Diversity <u>5010</u>	Foundation <u>5000</u>	<u>Total</u>
Board of Trustees		5.00				5.00
President	1.00					1.00
Director			1.00	1.00		2.00
Executive Director					0.50	
Assistant to Superintendent	1.00					1.00
Administrative Assistant	1.00		1.00	1.00	1.00	4.00
Graphics Specialist			1.00			1.00
Photographer/Public Info Tech			1.00			1.00
Printing Services Specialist			2.00			2.00
Production Coordinator			1.00			1.00
Publications Supervisor			1.00			1.00
Sr Printing Services Specialist			1.00			1.00
Student Services Specialist					1.00	
Student Trustee		1.00				1.00
Web Developer			1.00			1.00
Total FTE	<u>3.00</u>	<u>6.00</u>	<u>10.00</u>	<u>2.00</u>	<u>2.50</u>	<u>22.00</u>

BUDGETED POSITIONS - GENERAL FUND UNRESTRICTED
ACADEMIC AFFAIRS

	Academic Affairs <u>1000</u>	Behavioral & Social Sciences <u>1500</u>	Business <u>1600</u>	Fine Arts <u>1700</u>	Humanities <u>1800</u>	Industry &Tech <u>1900</u>
Vice President	1.00					
Dean		1.00	1.00	1.00	1.00	1.00
Associate Dean	2.00			1.00	1.00	1.00
Director/Executive Dir Ctr Arts		1.00		1.00		
Assistant Director						
Instructor-Classroom/Sabbatical		32.90	19.00	33.53	59.23	26.00
Instructor-Reassigned		1.10	0.20	3.77	3.27	0.92
Assistant to Vice President	1.00					
Administrative Assistant		1.00	1.00	1.00	1.00	1.00
Secretary	1.00				1.00	
Academic Affairs Analyst	1.00					
Accompanist				2.00		
Accounting Assistant III & II				1.00		1.00
Athletic Specialist						
Athletic Trainer						
Attendant						2.66
Clerical Assistant	1.00	1.00			1.00	1.50
Computer Lab Specialist			1.00			
Cosmotology Assistant						2.00
Costume Technician				1.00		
Curriculum Advisor	1.00					
Electronics Technician						1.00
Faculty Coordinator						
Fitness Specialist						
Instructional Assistant			1.00			
Instructional Media Coordinator						
Lab Specialist/Tech				1.00		
Laundry Assistant						
Librarian						
Library Media Tech						
Machine Tool Technician						1.00
Media Support Technician						
Production Specialist						
Program Coordinator-ESL					1.00	
Project Coordinator						
Project Specialist				1.00		
Promotion & Event Specialist 1 ea				2.00		
Senior Clerical Assistant		1.00	1.00	1.00		1.00
Stage Manager				1.00		
Supervisor						1.00
Theater Manager				1.00		
Theater Production Manager				1.00		
Theater Technician				3.00		
Tool Tech						1.83
Welder						1.00
Total FTE	8.00	39.00	24.20	56.30	68.50	43.91

BUDGETED POSITIONS - GENERAL FUND-UNRESTRICTED
ACADEMIC AFFAIRS

	Natural Sciences <u>2000</u>	Math Sciences <u>2100</u>	Health Sciences & Athletics <u>2200</u>	Learning Resources & Library <u>2600/2700</u>	Academic Senate <u>3200</u>	Total
Vice President						1.00
Dean	1.00	1.00	1.00			8.00
Associate Dean		1.00				6.00
Director		1.00	1.00	1.00		5.00
Assistant Director			1.00	1.00		2.00
Instructor-Classroom	30.70	40.00	28.00			269.36
Instructor-Reassigned	0.30	1.00	0.40		1.40	12.36
Assistant to Vice President						1.00
Administrative Assistant	1.00	1.00	2.00	1.00		10.00
Secretary						2.00
Academic Scheduler						1.00
Accompanist						2.00
Accounting Assistant III						2.00
Athletic Specialist			1.00			1.00
Athletic Trainer			2.00			2.00
Attendant			5.00			7.66
Clerical Assistant	1.00		1.00			6.50
Computer Lab Specialist		1.00		1.00		3.00
Cosmotology Assistant						2.00
Costume Technician						1.00
Curriculum Advisor						1.00
Electronics Technician						1.00
Faculty Coordinator				1.00		1.00
Fitness Specialist			1.00			1.00
Instruc Assistant						1.00
Instructional Media Coordinator				1.00		1.00
Lab Specialist/Tech	8.50					9.50
Laundry Assistant						0.00
Librarian				7.00		7.00
Library Media Tech				12.00		12.00
Machine Tool Technician						1.00
Media Support Technician				1.00		1.00
Production Specialist				1.00		1.00
Program Coordinator-ESL						1.00
Project Coordinator				1.00		1.00
Project Specialist						1.00
Promotion & Event Specialist						2.00
Senior Clerical Assistant		1.00	1.00			6.00
Stage Manager						1.00
Supervisor						1.00
Theater Manager						1.00
Theater Production Manager						1.00
Theater Technician						3.00
Tool Tech						1.83
Welder						1.00
Total FTE	42.50	47.00	44.40	28.00	1.40	403.21

BUDGETED POSITIONS - GENERAL FUND-UNRESTRICTED
ADMINISTRATIVE SERVICES & HUMAN RESOURCES

	Admin Services <u>8000</u>	Fiscal Services <u>8250</u>	Info Tech Services <u>8300</u>	Purch & Business Services <u>8400</u>	Human Resources <u>8500</u>	Facilities Planning & Svcs <u>8800</u>	Campus Police <u>8900</u>	<u>Total</u>
Vice President	1.00				1.00			2.00
Business Manager		1.00						1.00
Chief of Police							1.00	1.00
Director		1.00	1.00	0.50	1.00	1.00		4.50
Assistant Director			1.00			2.00		3.00
Assistant to Vice Presiden	1.00				1.00			2.00
Administrative Assistant		1.00	1.00	1.00		1.00	0.20	4.20
Secretary					2.00			2.00
Accounting Assistant II				3.00				3.00
Accounting Assistant III		7.60						7.60
Accounting Officer		2.00						2.00
Accounting Technician		2.00						2.00
Accounting Technician II		6.00						6.00
Auto & Equip Mechanic						1.00		1.00
Business System Analyst			1.00					1.00
Buyer				2.00				2.00
Campus Police Officer							13.20	13.20
Campus Police Lieutenant & Sergeant							3.40	3.40
Carpenter						3.00		3.00
Computer Lab Specialist			2.00					2.00
Computer Sys Support Tech			5.00					5.00
Custodial Supervisor						1.00		1.00
Custodian						40.00		40.00
Delivery Driver								0.00
Dispatch Clerk/Lead Dispatch Clerk							2.40	2.40
Electrician						2.00		2.00
Employee Relations Specialist					1.00			1.00
Facilities Services Supervisor						1.00		1.00
Facilities Systems Supervisor						1.00		1.00
Grounds/Operations Supervisor						1.00		1.00
Groundskeeper-Gardener I						9.00		9.00
Groundskeeper-Gardener II						2.00		2.00
Head Custodian Oper Super						1.00		1.00
Heating & A/C Mech						3.00		3.00
Help Desk Consultant			2.00					2.00
Sub-Total FTE	2.00	20.60	13.00	6.50	6.00	65.00	20.20	133.30

BUDGETED POSITIONS - GENERAL FUND-UNRESTRICTED
ADMINISTRATIVE SERVICES

	Admin Services <u>8000</u>	Fiscal Services <u>8250</u>	Info Tech Services <u>8300</u>	Purch & Business Services <u>8400</u>	Human Resources <u>8500</u>	Facilities Planning & Svcs <u>8800</u>	Campus Police <u>8900</u>	<u>Total</u>
Human Resources Analyst					1.00			
Human Resources Tech I					2.00			2.00
Human Resources Tech II					1.00			1.00
Human Resources Tech III					2.00			2.00
Info Systems Tech Spec			1.00					1.00
Internal Auditor	1.00							1.00
Lead Accounting Tech				1.00				1.00
Lead Custodian						2.00		2.00
Lead Purchaing Assistant				1.00				1.00
Lead Stock Clerk						1.00		1.00
Lead Worker-Services						1.00		1.00
Lead Worker-Systems						1.00		1.00
Locksmith						1.00		1.00
Mail Clerk						1.00		1.00
Network Support Supervisor			1.00					1.00
Network Technician			2.00					2.00
Operations/Maint Super						1.00		1.00
Painter						3.00		3.00
PBX Oper-Receptionist					2.00			2.00
Plumber						3.00		3.00
Police Services Technician							0.40	0.40
Program Specialist						1.00		1.00
Programmer Analyst			6.00					6.00
Purchasing Assistant						1.00		1.00
Safety & Health Tech				1.00				1.00
Senior Clerical Assistant	1.00					1.00	1.00	3.00
Skilled Trades Assistant						2.00		2.00
Staff Develop Coordinator					1.00			1.00
Stock Clerk						2.00		2.00
Technical Services Super			1.00					1.00
Telecommunications Tech			2.00					2.00
Trainer Instruc Tech Specialist					1.00			1.00
Utility Worker						5.00		5.00
User Support Technician			6.00					6.00
Welder						1.00		1.00
Total FTE	4.00	20.60	32.00	9.50	16.00	92.00	21.60	195.70

BUDGETED POSITIONS - GENERAL FUND-UNRESTRICTED
STUDENT AND COMMUNITY ADVANCEMENT

	Student & Community Advancement <u>6000</u>	Admissions & Records <u>6100</u>	Counseling & Student Services <u>6200</u>	Community Advancement <u>6400</u>	Insttutional Research <u>6501</u>
Vice President	1.00				
Dean			1.00	1.00	
Director		1.00	1.00		1.00
Assistant Director		1.00	0.25		
Assistant to Vice President	1.00				
Administrative Assistant		1.00	1.00	1.00	
Secretary			1.00		
Accounting Technician					
Admissions/Records Supervisor		1.00			
Assessment/Testing Ctr Assist					
Assistant Adm/Records Clerk		1.00			
Clerical Assistant		5.50	1.50		
Counselor			20.87		
Evaluation Specialist		3.00			
Faculty Coordinator			1.00		
Financial Aid Advisor					
Financial Aid Assistant					
Operations Officer F-1 Visa		1.00			
Project Specialist				1.00	
Research Analyst					2.00
Senior Clerical Assistant		3.50			
Special Services Professional					
Student Services Advisor			4.00		
Student Services Specialist		5.00			
Student Services Technician		3.00	1.00		
Testing Office Supervisor					
 Total FTE	<u>2.00</u>	<u>26.00</u>	<u>32.62</u>	<u>3.00</u>	<u>3.00</u>

BUDGETED POSITIONS - GENERAL FUND-UNRESTRICTED
STUDENT AND COMMUNITY ADVANCEMENT

	Enrollment Services <u>7600</u>	Financial Aid <u>7620</u>	Student Development <u>7670</u>	<u>Total</u>
Vice President				1.00
Dean	1.00			3.00
Director	1.00	1.00	1.00	6.00
Assistant Director		1.00		2.25
Assistant to Vice President				1.00
Administrative Assistant	1.00	1.00	1.00	6.00
Secretary	1.00			2.00
Accounting Technician		1.00		1.00
Admissions/Records Supervisor				1.00
Assessment/Testing Ctr Assist	1.00			1.00
Assistant Adm/Records Clerk				1.00
Clerical Assistant	1.50			8.50
Counselor				20.87
Evaluation Specialist				3.00
Faculty Coordinator				1.00
Financial Aid Advisor		6.00		6.00
Financial Aid Assistant		5.00		5.00
Operations Officer				1.00
Project Specialist				1.00
Research Analyst				2.00
Senior Clerical Assistant				3.50
Special Services Professional	0.50			0.50
Student Services Advisor				4.00
Student Services Specialist	1.00		2.00	8.00
Student Services Technician			1.00	5.00
Testing Office Supervisor	1.00			1.00
Total FTE	<u>9.00</u>	<u>15.00</u>	<u>5.00</u>	<u>95.62</u>

OTHER FUNDS

	(12)	(12)	(12)	(12)	(12)	(12)	(12)	(12)
	<u>CACT</u>	<u>CITD</u>	<u>Special Resource Center</u>	<u>EOP&S</u>	<u>Health Services</u>	<u>Matric- ulation</u>	<u>Financial Aid</u>	<u>Parking Services</u>
Director	1.00	1.00	0.78	0.75				
Administrative Assistant	1.00	1.00	1.00	1.00				0.80
Alt. Media Services Super.			1.00					
Clerical Assistant					1.00	3.00		
Clerk								
Counselor			0.60	0.80		4.00		
Data Entry Operator								
Dispatchers								2.40
Financial Aid Advisor							2.00	
Financial Aid Assistant							3.00	
Campus Police Sergeants								1.60
Campus Police Officer								4.80
Instructional Svcs Adv.			2.00					
Lead Interpreter			1.00					
Nurse					3.00			
Operations Officer			1.00					
Parking Services Tech								0.60
Program Coordinator			1.00					
Project Specialist			1.00	1.00				
Secretary				1.00				
Services Coordinator-Cal WORKS				1.00				
Sr. Clerical Assistant			1.00		1.00			1.00
Special Projects Admin.			1.00					
Staff Interpreter			1.70					
Student Services Advisor			1.00	2.50				
Student Services Tech			0.25	1.00				
Support Services Super.			1.00					
Training Curriculum Specialist								
TOTAL	2.00	2.00	15.33	9.05	5.00	7.00	5.00	11.20

OTHER FUNDS

	(12)	(12)	(12)	(12)	(12)	(12)	(33)	(51)	(61)
	<u>SBDC</u>	<u>WpLRC</u>	<u>Title V</u>	<u>Title V T E P</u>	<u>Cal- WORKs</u>	<u>Work Force/ Comm Ed</u>	<u>CDC</u>	<u>Book- store</u>	<u>Worker Comp/ Prop & Liability</u>
Dean									
Director	1.00	1.00	1.00			1.00	1.00	1.00	0.50
Accounting Assistant I									
Accounting Assistant II								1.00	
Accounting Technician II									
Administrative Assistant	1.00	1.00				1.00		1.00	
Assistant Director						1.00		1.00	
Business Coordinator									
Case Mgmt CalWORKs					1.00				
Coordinator - FYE			0.25						
Coordinator - SI			1.00						
Clerical Assistant	1.00						1.00		
Counselor			0.25		1.00				
Faculty Coordinator				1.00					
General Merch Assistant								1.00	
General Merch Buyer								1.00	
Grant Manager				0.50					
Job Developer CalWORKs					1.00				
Lead Sales Associate								4.00	
Program Coordinator						1.00			
Project Specialist			1.00		0.25				
Sales Assistant								3.00	
Secretary			1.00						
Special Projects Admin			1.00			1.00			
Specialist - CDC							1.00		
Stockroom Lead									
Student Svcs Tech	1.00					1.00			
Supervisor								1.00	
Teacher - CDC							3.00		
Textbook Buyer								1.00	
Textbook Buyer Assistant								1.00	
TOTAL	<u>4.00</u>	<u>2.00</u>	<u>5.50</u>	<u>1.50</u>	<u>3.25</u>	<u>6.00</u>	<u>6.00</u>	<u>16.00</u>	<u>0.50</u>

FIVE-YEAR CAPITAL CONSTRUCTION PLAN 2013-2017

Background: As required by the Community College Construction Act of 1980, El Camino Community College District submitted its 2013-2017 Five-Year Construction Plan and associated documents to the Office of the Chancellor of the California Community Colleges.

YEAR	PROJECT – FUNDING PHASE	AMOUNT
2012-13	Infrastructure Phase III	\$13,000,000
	Cafeteria/Bookstore Conversion	\$10,900,000
	Social Science Remodel for Efficiency	\$5,983,000
	Math Business Health Services	\$36,943,000
	Electrical & Data Conversion	\$13,500,000
	Math & Computer Science Building Modernization (C) (E)	\$27,616,000
	Stadium and Track Replacement	\$42,224,000
	Vocational Shops Replacement (P) (W) (C) (E)	\$31,892,000
	Student Services Center Replacement ((P) (W) (C) (E)	\$41,079,000
	Lot C Parking Structure (C) (P) (W)	\$33,932,000
2013-14	Lot C Parking Structure (E)	\$1,500,000
2015-16	North Gym Renovation/Replacement (P) (W)	\$1,988,000
	Music Building Replacement (P) (W)	\$2,394,000
2016-17	North Gym Renovation/Replacement (C)	\$25,541,000

P = Plans
W = Working Drawings
C = Construction
E = Equipment

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CATEGORICAL PROGRAMS - FUND 12
APPROPRIATIONS

<u>Program</u>	<u>Location</u>	<u>Program Amount</u>	<u>Project Director</u>
Achievement Scholarships - Engineering, Math & Science (F)	2184	23,372	J. Cohen
Basic Skills Reappropriations (S)	1804	407,967	T. Lew
Board Financial Assistance Program Admin. Allowance (S)	7628	689,443	H. Cooper
California Step Project (F)	6489	114,804	M. Kogon
California Manufacturers & Technology Association (F)	6498	547,969	D. Gonzales
CalWORKs (S)	6406	313,855	J. Magee
Career Advancement Academy (S)	6499	299,000	D. Gonzales
CTE IV - Career Technical Education IV (S)	6480/6481	753,179	D. Gonzales
CTEA - Career & Technical Education - Administration (F)	1102	946,791	V. Rapp
CTEA - Career & Technical Education - Title II - Tech Prep (F)	6484	49,389	V. Rapp
Career Technical Equipment (S)	6412	116,494	S. Rodriguez
Center for Applied Competitive Technology (CACT) (S)	6470	205,000	D. Gonzales
CACT-Center for Applied Competitive Technologies-Strategic Hub (S)	6469	148,690	D. Gonzales
CITD-Center for International Trade Development - Training Prog. (S)	6495	186,392	B. Madden
Child Care Access Means Parents in School (F)	7730/7732	87,052	S. Parvis
Child Development Training Consortium (L)	4210	20,400	S. Baxter
Community Advancement/Economic Development (L)	64XX	2,250,000	J. Anaya
DPSS - Department of Public Social Services (L)	6408	126,000	J. Magee
Disabled Students Program & Services (DSPS) (S)	3101	784,268	D. Patel
Donations (L)	8000	150,000	Various
Enrollment Growth & Retention - Registered Nursing (S)	2216	308,010	T. Kyle
Equipment Servicing Fees (L)	1942	23,000	S. Rodriguez
Excelencia in Education (L)	7610	2,307	W. Mulrooney
Extended Opportunity Program & Services (S)	4700	755,198	D. Reid
Extended Opportunity Program & Services - CARE (S)	4750	90,015	D. Reid
Faculty & Staff Diversity (S)	5010/5011	44,133	L. Biggers
Federal Work Study (F)	7621	645,041	H. Cooper
First Year Experience/Learning Communities (L)	7612	2,022	W. Mulrooney
Foundation (L)	Various	51,000	Various
Foster Care Education Program (S)	6486	100,000	A. Estwick
Head Start (F)	1215	384,802	J. Young
Health Services Fees (L)	6900	786,600	D. Conover
Industry Driven Regional - IDRC(S)	6417	83,905	D. Gonzales
Industry Driven Regional - IDRC-Green (S)	6429	20,786	M. Kogan
Jack Kent Cooke Foundation - LMU Partnership (L)	7613	20,231	W. Mulrooney
Job Development Incentive/Responsive Training Fund -JDIF/RTF (S)	6466/6467	96,635	D. Gonzales
Library Materials/Instructional Equipment/Technology (S)	38XX	103,113	F. Arce
Live Scan (L)	8089	35,000	M. Trevis
Lottery Revenue - Restricted (S)	8680	500,000	F. Arce

CATEGORICAL PROGRAMS - FUND 12
APPROPRIATIONS

<u>Program</u>	<u>Location</u>	<u>Program Amount</u>	<u>Project Director</u>
Market Development Coop (F)	6449	61,046	M. Kogan
Matriculation - Credit (S)	6250	661,029	R. Smith
Medi-Cal Administrative Activity (F)	6204	30,000	J. Magee
MESA - Mathematics, Engineering, Science Achievement Prog. (S)	2180/2181	54,716	A.Hernandez
MESA Program - CA Connects (F)	2182	7,011	A.Hernandez
MESA Program (F) - UCLA CEED (F)	2183	33,084	A.Hernandez
Model Approaches for Partnerships in Parenting (S)	6490	30,000	S. Rodriguez
National Science Foundation - NSF (F)	6418	427,160	D. Gonzales
Parking Services (L)	8080	927,200	M. Trevis
Parking Services - Transfer From General Fund Unrestricted (L)	8080	430,000	M. Trevis
Public Information - (L)	5200	50,000	A. Garten
Puente Reporting Project Carryover (S)	6223	1,621	M. Hernandez
Referee and Lane Technician Training (L)	1950	25,115	S. Rodriguez
RITP - Regional Interpreters Training Program (L)	3632	19,590	D. Patel
SBA - Small Business Admistration - Matching Funds (L)	6422	1,071	S. Van Buren
SBDC - Calilifornis Manufacturing Technolgy Center (F)	6426/6427	164,592	S. Van Buren
SBDC - Small Business Development Center - Program Income (L)	6431-33	62,885	S. Van Buren
SBJA - Small Business Jobs Act (F)	6439	121,837	S. Van Buren
Special Resource Center (L)	3630/3631	42,222	D. Patel
Staff Development Restricted (S)	8551	17,222	D. Manno
STEM - Science, Technology, Engineering, Math Education (F)	6521/6522	1,903,934	J. Shankweiler
STEM - Improving Student Success Transfer (F)	6057	288,873	A.Hernandez
Strategic Priority Leadership (S)	6438	172,500	J.Anaya
TANF - Temporary Assistance for Needy Families (F)	6405	93,566	J. Magee
Teacher Pipeline (S)	1214	120,000	J. Young
Telecommunications - Tech. Infrastructure Program (TTIP) (S)	8354	10,369	J. Wagstaff
Title V - Improving Graduation & Completion Rates (F)	6520	1,020,426	I. Reyes
Title V - Mathematics (F)	1440	100,397	D Goldberg
Trailer Bill-Instructional and Library Materials (Carry-over)(S)	3840	73,339	F. Arce
Transfer and Articulation Funds (S)	6254	787	R. Smith
TRIO (ADAPT-TRIO Dissemination) (F)	3180	32,431	D. Patel
Veterans Education Outreach (F)	6105	14,603	W. Mulrooney
WalMart (L)	8554	2,324	D. Manno
Western Region Interpreter Education Center (F)	3135	150,000	D. Patel
Workforce Innovation Partnerships - WIP (F)	6497	75,000	B. Madden
Workforce Innovation Partnerships - WIP (S)	6414	255,430	D. Gonzales
WpLRC - Workplace Learning Resource Center (S)	6442	177,118	P. Sutton
WpLRC State Leadership Grant (S)	6446	205,000	P. Sutton
Youth Empowerment Strategies for Success - YESS (S)	6411	53,600	S. Rodriguez
TOTAL APPROPRIATIONS		<u>\$ 20,188,961</u>	

(F) Federal (S) State (L) Local

CATEGORICAL PROGRAMS - FUND 12
FUNDING SOURCE

FEDERAL INCOME

Achievement Scholarship - Engineering, Math & Science (2184)		23,372
California Step Project (6489)		114,804
Child Care Access Means Parents in School (7732)		87,052
CMTA (6498)		547,969
Federal Work Study (7621)		645,041
Head Start (1215)		384,802
Medi-Cal Administrative Activity (6204)		30,000
Market Development Coop Program (6449)		61,046
MESA - CA Connects (2182)		7,011
MESA - UCLA CEED (2183)		33,084
National Science Foundation (NSF) (6418)		427,160
Small Business Development Center - Cal. Manuf. Trade Center (6422, 26,27)		164,592
SBJA (6439)		121,837
STEM Transfer HIS - (6521,6522)		1,903,934
STEM - Improving Student Success Transfer (6055, 57)		288,873
Temporary Assistance for Needy Families - TANF (6405)		93,566
Title V - Improving Graduation and Completion Rates (6520)		1,020,426
Title V Mathematics (1440)		100,397
TRIO (ADAPT-TRIO Dissemination) (3180)		32,431
Veterans Education Outreach (6105)		14,603
Vocational Technical Education Act (VTEA) - Administration (1102)	946,791	
VTEA - Title II - Tech Prep (6484)	<u>49,389</u>	996,180
Western Region Interpreter Education Center (3138, 3139)		150,000
Workforce Innovative Partnership - WIP - Fresno (6497)		<u>75,000</u>
TOTAL - FEDERALLY FUNDED PROGRAMS		<u>7,323,180</u>

STATE INCOME

Basic Skills Reappropriation (1804)	407,967
Board Financial Assistance Program Admin. Allowance (7628)	689,443
CalWORKs (6406)	313,855
Career Advancement Academy (6499)	299,000
Career Technical Education IV (6480, 6481)	753,179
Career Technical Equipment (6412)	116,494
Center for Applied Competitive Technology (CACT) (6470)	205,000
Center for International Trade Development - CITD (6495)	186,392
CACT Strategic Hub (6469)	148,690
Disabled Students Program (3101)	784,268
Enrollment Growth & Retention - Registered Nursing Program (2216)	308,010
Extended Opportunity Program & Services (4700)	755,198
Extended Opportunity Program & Services - CARE (4750)	90,015
Faculty & Staff Diversity (5010, 5011)	44,133
Foster Care Education (6486)	100,000
Instructional Equipment/Library Materials (3800)	103,113
Industry Driven Regional Collaboratives - IDRC (6417)	83,905
Industry Driven Regional Collaboratives - IDRC - Green (6429)	20,786
JDIF/RTF (6466,67)	96,635

CATEGORICAL PROGRAMS - FUND 12
FUNDING SOURCE

Lottery Revenue - Restricted	500,000
Matriculation - Credit (6250)	661,029
Math, Engineering & Science Academy - MESA Program (2179, 2180, 2185)	54,716
Model Approaches for Partnerships in Parenting (6490)	30,000
Puente Reporting Project Carryover (6223)	1,621
Staff Development (8551)	17,222
Strategic Priority Leadership (6438)	172,500
Teacher Pipeline (1214)	120,000
Telecommunications - Tech. Infrastructure Program (TTIP)	10,369
Trailer Bill-Instructional Material 06-07 carried to 07-08 (3840)	73,339
Transfer and Articulation Funds (6254)	787
Workforce Innovation Partnerships (WIP) (6414)	255,430
Workplace Learning Resource Center (WpLRC) (6442)	177,118
WpLRC State Leadership Grant (6446)	205,000
Youth Empowerment Strategies for Success (YESS) (6411)	53,600
TOTAL - STATE FUNDED PROGRAMS	7,838,814
<u>LOCAL INCOME</u>	
Child Development Training Consortium (4210)	20,400
Community Advancement/Economic Development (64XX)	2,250,000
DPSS (6408)	126,000
Donations (Various)	150,000
Equipment Servicing Fees (1942)	23,000
Excelencia in Education (7610)	2,307
First Year Experience/Learning Communities (7612)	2,022
Foundation	51,000
Health Services Fees (6900)	786,600
Jack Kent Cooke Foundation -LMU Partnership (7613)	20,231
Live Scan (8089)	35,000
Parking Services Fees (8080)	927,200
Referee and Lane Technician Training (1950)	25,115
SBA Matching Funds (6422)	1,071
Special Resource Center (3631)	42,222
Regional Interpreters Training Program (RITP) (3632)	19,590
SBDC Program Income (6431-33)	62,885
WalMart (8554)	2,324
TOTAL - LOCALLY FUNDED PROGRAMS	4,546,967
SUB-TOTAL	19,708,961
<u>INCOMING TRANSFERS</u>	
General Fund Unrestricted (11) - Parking Citations/Public Information	480,000
TOTAL INCOMING TRANSFERS	480,000
GRAND TOTAL - CATEGORICAL PROGRAMS	\$ 20,188,961

COMPLIANCE WITH 50% LAW

Education Code Section 84362 requires community college districts to expend 50% of the district's current expense of education for the payment of salaries of classroom instructors.

Current Expense of Education (CEE) includes the General Fund operating expenditures excluding expenditures for food services, community services, object classifications 6000 (except equipment replacement) and 7000, and other costs specified in law and regulations.

Salaries of Classroom Instructors include the salary and related benefits for classroom instructors and instructional aides.

The following table recaps the district's compliance with the law for fiscal years 1986-87 through 2011-2012

1986-87	50.80
1987-88	50.93
1988-89	51.00
1989-90	50.00
1990-91	50.61
1991-92	50.71
1992-93	50.77
1993-94	51.75
1994-95	50.45
1995-96	51.68
1996-97	50.98
1997-98	52.08
1998-99	53.81
1999-00	52.37
2000-01	54.82
2001-02	52.33
2002-03	53.52
2003-04	52.13
2004-05	51.68
2005-06	53.69
2006-07	53.37
2007-08	54.41
2008-09	53.68
2009-10	52.85
2010-11	51.05
2011-12	TBD

COST-OF-LIVING ADJUSTMENT (COLA)
FUNDING INCREASE TO BASE REVENUE*

1985-86	6.19%
1986-87	5.77%
1987-88	3.40%
1988-89	4.70%
1989-90	4.64%
1990-91	4.66%
1991-92	0%
1992-93	0%
1993-94	0%
1994-95	0%
1995-96	3.07%
1996-97	3.06%
1997-98	2.97%
1998-99	2.26%
1999-00	1.41%
2000-01	4.17%
2001-02	3.87%
2002-03	2.00%
2003-04	0%
2004-05	2.41%
2005-06	4.23%
2006-07	5.92%
2007-08	4.53%
2008-09	0%
2009-10	0%
2010-11	0%
2011-12	0%
2012-13	0%

* See Glossary for definition of Base Revenue

ENROLLMENT

	<u>Fall Enrollment</u>	<u>Spring Enrollment</u>	<u>Average Enrollment</u>
1982-83	30,150	27,530	28,840
1983-84	26,888	25,962	26,425
1984-85	25,434	24,564	24,999
1985-86	24,865	25,790	25,328
1986-87	26,440	24,948	25,694
1987-88	25,402	24,959	25,280
1988-89	26,784	25,869	26,327
1989-90	27,330	26,144	26,737
1990-91	27,161	25,480	26,321
1991-92	25,237	25,309	25,273
1992-93	25,321	23,936	24,359
1993-94	23,726	23,279	23,503
1994-95	22,151	21,914	22,033
1995-96	22,350	23,154	22,752
1996-97	23,308	22,812	23,060
1997-98	23,994	24,055	24,025
1998-99	23,937	24,558	24,248
1999-00	25,009	24,679	24,844
2000-01	26,062	24,535	25,299
2001-02	26,131	25,654	25,893
2002-03	28,849	26,086	27,468
2003-04	27,039	25,924	26,482
2004-05	25,296	24,700	24,998
2005-06	24,494	23,139	23,816
2006-07	23,928	23,191	23,560
2007-08	25,422	25,124	25,273
2008-09	27,258	27,210	27,234
2009-10	27,271	24,476	25,874
2010-11	24,775	24,816	24,796
2011-12	24,224	22,654	23,429

FACILITIES MASTER PLAN FUNDING

<u>Source - To Capital Outlay Fund (41)</u>	Total Income Budget	Income Received @ 6/30/12	Uncollected Income @ 7/1/12
State Capital Construction Program	\$ 33,900,000	\$ 13,850,095	\$ 20,049,905
State Scheduled Maintenance Program	15,600,000	3,236,245	12,363,755
State Hazardous Materials Abatement Program	2,200,000	637,417	1,562,583
Redevelopment Funds	1,300,000	1,323,284	(23,284)
Campus Center Fees	2,000,000	0	2,000,000
Parking Fees	700,000	420,000	280,000
Bookstore / Food Services	700,000	0	700,000
<u>Source - To General Fund-Restricted Fund (12)</u>			
State Equipment & Library Material Program	9,100,000	2,852,403	6,247,597
<u>Source - To General Obligation Bond Fund (42)</u>			
Local Bond Funds	394,516,464	213,700,000	180,816,464
Interest	0	25,427,094	(25,427,094)
	<hr/>	<hr/>	<hr/>
Total	<u>\$ 460,016,464</u>	<u>\$ 261,446,538</u>	<u>\$ 198,569,926</u>

FACILITIES MASTER PLAN
CURRENT PROJECTS TIMELINE

1. Science Technology Engineering and Math (STEM) Center
 - Design – 04/20/11 – 12/31/11
 - DSA Review - 02/06/12 – 08/31/12
 - Bidding – 09/03/12 – 11/19/12
 - Construction – 12/01/12 – 08/31/13
 - Occupancy – Fall 2013

2. Shops Building Replacement
 - Design - 09/01/10 – 12/16/11
 - DSA Review - 12/22/11 – 08/17/12
 - Bidding - 08/20/12 – 11/30/12
 - Construction - 12/03/12 – 03/07/14
 - Occupancy - Summer 2014

3. Industry & Technology Building Modernization
 - Design – 01/21/11 – 01/31/12
 - DSA Review – 02/01/12 – 09/01/12
 - Bidding – 09/03/12 – 12/17/12
 - Construction – 01/03/13 – 06/30/14
 - Occupancy - Fall 2014

4. Athletic Education and Fitness Complex
 - Phase I
 - Design – 01/28/11 – 12/16/11
 - DSA Review – 01/03/12 – 04/17/12
 - Bidding – 04/19/12 – 06/18/12
 - Construction – 07/16/12 – 12/31/12
 - Phase II
 - Design – 01/28/11 – 05/21/12
 - DSA Review – 06/15/12 – 01/31/12
 - Bidding – 02/01/13 – 04/15/13
 - Construction – 05/01/13 – 06/15/14

5. Parking Lot Lighting/Security Upgrade
 - Design - 10/01/10 – 06/30/11
 - Bidding - 09/15/11 – 12/19/11
 - Construction - 01/15/12 – 10/31/12

6. Restroom Accessibility Renovations (Phase II)
 - Construction – 04/30/12 – 11/14/12

7. Math Business Allied Health Building (MBA)
 - Occupancy Spring 2013

FEES - ENROLLMENT
1984-85 THROUGH 2012-13

1984-91	\$5 per unit, \$50 maximum each semester for all students
1991-92	\$6 per unit, \$60 maximum each semester for all students
1992-93	\$10 per unit for undergraduates, no maximum \$50 per unit for students with a Bachelor or higher degree No maximum on total fees Fee increase effective Spring 1993 semester
1993-95	\$13 per unit for undergraduates \$50 per unit for students with a Bachelor or higher degree No maximum on total fees Fee increase effective Fall 1993 semester
1995-98	\$50 per unit for students with a Bachelor or higher degree Eliminated Spring 1996
1998-99	\$12 per unit, no maximum Fee decrease effective Fall 1998 semester
1999-03	\$11 per unit, no maximum Fee decrease effective Fall 1999 semester
2003-04	\$18 per unit, no maximum Fee increase effective Fall 2003 semester
2004-05	\$26 per unit, no maximum Fee increase effective Fall 2004 semester
2005-06	\$26 per unit, no maximum
2006-07	\$26 per unit Fall Semester 2006 Fee decrease to \$20/unit effective Winter 2007
2007-09	\$20 per unit, no maximum
2009-11	\$26 per unit, no maximum Fee increase effective Fall 2009 Semester
2011-12	\$36 per unit, no maximum Fee increase effective Fall 2011 Semester
2012-13	\$46 per unit, no maximum Fee increase effective Summer 2012 Semester

FEES - OTHER
1993-94 THROUGH 2012-13

<u>HEALTH FEE</u>	<u>Fall / Spring</u>	<u>Summer / Winter Intersession</u>
1993-94 through 2004-05	10.00	0
2005-06 through 2008-09	14.00	0
2009-10 through Fall 2011	17.00	0
Spring 2012 through 2012-13	19.00	

<u>STUDENT REPRESENTATION FEE</u>	<u>Fall / Spring</u>	<u>Summer / Winter Intersession</u>
2003-04 thru 2012-13	.50	0

<u>STUDENT PHOTO IDENTIFICATION CARD</u>		
1995-96 thru 1999-2000 (optional)	10.00	0
2000-2001 thru 2012-2013 (mandatory)	0	0

<u>ASSOCIATED STUDENTS SUPPORT STICKER</u>		
2000-01 thru 2012-13 (optional)	10.00	0

<u>PARKING FEE</u>	<u>Car</u>	<u>Rideshare</u>	<u>Motorcycle</u>	<u>BOGG A or B</u>	<u>BOGG C</u>
1993-94	30.00	10.00	10.00		
1994-95 thru 1996-97	30.00	20.00	15.00		
1997-98 thru 1999-00	30.00	20.00	15.00	0	20.00
2000-01	31.00	20.00	15.00	5.00	16.00
2001-02	32.00	20.00	15.00	10.00	17.00
2002-03	33.00	0	15.00	15.00	18.00
2003-04	34.00	0	20.00	20.00	19.00
2004-05 thru 2012-13	35.00	0	20.00	20.00	20.00

<u>NON-RESIDENT TUITION FEE</u>	<u>Out-of-State</u>	<u>Out-of-Country</u>	
1993-94 thru 1996-97	117.00	120.00	
1997-98	118.00	122.00	
1998-99	121.00	125.00	
1999-00	125.00	132.00	
2000-01	132.00	138.00	
2001-02	139.00	149.00	
2002-03	144.00	155.00	
2003-04	149.00	156.00	
2004-05	149.00	153.00	
2005-06	151.00	170.00	
2006-07	160.00	180.00	
2007-08	173.00	192.00	
2008-09	181.00	195.00	
2009-10	190.00	221.00	
2010-11	183.00	213.00	
2011-12	211.00	211.00	
2012-13	211.00	211.00	
			<u>F-1 Visa Student Health Insurance</u>
			240.00
			240.00
			258.00
			258.00
			264.00
			288.00
			396.00
			420.00
			360.00
			396.00
			539.50
			586.00
			676.00

<u>AUDITING</u>	
1993-94 thru 2012-13	15.00/unit

FULL-TIME FACULTY OBLIGATION

Assembly Bill 1725 (Statutes of 1988, Education Code Section 87482.6) and implementing regulations (California Code of Regulations, Title 5, Sections 52015 and 53300, et seq.) established a goal for percentage of hours of credit instruction to be taught by full-time instructors at 75%. During the 1997 year, the Consultation Council proposed a revision to the regulations to include non-instructional faculty* as part of this goal. Regulations to incorporate this revision were adopted by the Board of Governors. If the obligation is not met, the apportionment will be reduced by the statewide average of faculty replacement cost for each position below the obligation number.

<u>Fall Semester</u>	<u>Obligation</u>	<u>Actual</u>	<u>%</u>	Statewide Average of Faculty <u>Replacement</u> **
1996	289.50	296.60		\$45,885
1997	289.50	291.60	67.12%	\$47,618
1998	324.40	326.06	65.40%	\$49,655
1999	330.20	336.93	65.40%	\$50,961
2000	340.20	351.43	68.30%	\$52,535
2001	330.20	352.41	67.17%	\$53,113
2002	344.20	352.82	65.03%	\$55,026
2003	348.20	347.97	67.50%	\$57,535
2004	340.20	351.29	67.10%	\$57,704
2005	356.20	367.72	69.70%	\$58,149
2006	332.20	357.14	67.12%	\$60,289
2007	334.20	348.90	62.70%	\$60,289
2008	339.20	343.43	61.25%	\$60,289
2009	339.20	342.17	63.15%	\$63,798
2010	339.85	342.00	67.82%	\$60,289
2011	338.20	332.59	68.43%	\$60,289
2012	312.20	N/A	N/A	N/A

* Regulations were revised during the 1997-98 fiscal year to include non-instructional faculty effective fall 1998.

** Based on second period apportionment report.

N/A Not Available

GENERAL FUND - UNRESTRICTED
ANALYSIS OF REVENUE AND EXPENDITURES
FISCAL YEARS 1983-84 THROUGH 2011-12

	<u>Beginning Balance</u>	<u>Prior Year Adjustments</u>	<u>Adjusted Beginning Balance</u>	<u>Revenue</u>	<u>Expenditures</u>	<u>Ending Balance</u>
1984-85	3,668,435	(24,197)	3,644,238	34,226,002	(35,638,145)	2,232,095
1985-86	2,232,095	(35,505)	2,196,590	38,927,120	(37,240,939)	3,882,771
1986-87	3,882,771	(2,987)	3,879,784	40,629,929	(40,700,776)	3,808,937
1987-88	3,808,937	(51,021)	3,757,916	42,426,059	(42,254,164)	3,929,811
1988-89	3,929,811	865	3,930,676	44,970,027	(45,529,479)	3,371,224
1989-90	3,371,224	127,765	3,498,989	50,747,584	(50,947,757)	3,298,816
1990-91	3,298,817	(10,808)	3,288,009	52,546,034	(52,161,695)	3,672,348
1991-92	3,672,348	215,771	3,888,119	51,464,865	(49,850,005)	5,502,979
1992-93	5,502,979	(48,605)	5,454,374	51,146,883	(51,549,413)	5,051,844
1993-94	5,051,844	172,712	5,224,556	49,635,004	(52,210,712)	2,648,848
1994-95	2,648,848	104,436	2,753,284	52,098,926	(51,106,637)	3,745,573
1995-96	3,745,573	72,872	3,818,445	55,702,194	(54,520,222)	5,000,417
1996-97	5,000,417	80,111	5,080,528	56,319,262	(57,755,072)	3,644,718
1997-98	3,644,718	(130,068)	3,514,650	62,893,931	(60,277,588)	6,130,993
1998-99	6,130,993	0	6,130,993	68,124,653	(64,539,593)	9,716,053
1999-00	9,716,053	0	9,716,053	69,122,039	(72,457,580)	6,380,512
2000-01	6,380,512	(700,963)	5,679,549	77,263,898	(78,293,873)	4,649,574
2001-02	4,649,574	0	4,649,574	81,231,033	(80,213,025)	5,667,582
2002-03	5,667,582	0	5,667,582	80,509,716	(79,681,337)	6,495,961
2003-04	6,495,961	1,388,710	7,884,671	80,343,890	(81,080,375)	7,148,186
2004-05	7,148,186	585,595	7,733,781	87,199,316	(88,809,662)	6,123,435
2005-06	6,123,435	(894,343)	5,229,092	92,618,222	(92,565,453)	5,281,861
2006-07	5,281,861	(217,660)	5,064,201	106,728,159	(98,153,751)	13,638,609
2007-08	13,638,609	(879,330)	12,759,279	105,016,424	(104,392,994)	13,382,709
2008-09	13,382,709	2,924,121	16,306,830	111,516,738	(109,101,902)	18,721,666
2009-10	18,721,666	0	18,721,666	108,357,604	(104,379,080)	22,700,190
2010-11	22,700,190	10,949	22,711,139	109,512,445	(108,812,418)	23,411,166
2011-12	23,411,166	2,917	23,414,083	103,005,850	(105,313,279)	21,106,654

INSURANCE

		<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
<u>GENERAL COVERAGE</u>					
General Liability	\$5 mil; MRL \$50,000	293,777	319,601	353,440	367,501
Professional Liability	\$5 mil; MRL \$5,000	Incl. Above	Incl. Above	Incl. Above	Incl. Above
SAFER/Excess Liability	\$20 mil; excess \$5 mil	46,560	50,747	53,348	49,376
General Property, incl Excess Property	\$250 mil; MRL \$25,000	159,295	154,115	154,029	156,202
Expected Loss Cost (annual contribution for property & liability, to cover estimated losses)	MRL \$50,000 at a 90% Confidence Level	152,946	122,646	95,803	95,803
Crime/Fidelity Bond	\$5 mil; deductible \$500	4,184	4,422	4,436	44,106
Tripster Accident	\$ 5,000 med; \$10,000 accidental	1,405	310	310	310
Business Travel	\$100,000/ea; \$800,000 aggregate	450	450	1405	1,405
Workers' Compensation (contribution to JPA)	\$10 mil; Dist. Liability \$1 mil; Bodily Injury/ Accident \$500,000	1,144,024	1,144,366	1,280,167	1,412,622
<u>SPECIALIZED PROPERTY</u>					
Equipment Breakdown (formerly Boiler & Machinery)	\$100 mil; deductible \$1,000	17,168	17,898	18,689	18,872
Electronic Data Equip.	\$15.979 mil; \$250 deductible	41,137	41,137	43,024	43,024
AV Equipment/Musical Instruments/Art/Art Loan	\$1,581,525 TIV; deductible \$1,000; Exhibition coverage - \$1,400,000	30,907	30,907	28,014	28,473
Underground Tank	\$1 mil each incident; \$1 mil aggregate limit; deductible \$5,000	444	545	1,385	1,002 E
<u>STUDENT INSURANCE</u>					
Student/Intercollegiate Athle	\$25,000/\$50,000 deductible \$100	115,773	143,582	143,386	147,576
Catastrophic (Intercollegiate Athletes)	\$1 million; deductible \$25,000	9,829	10,812	12,434	13,056
Catastrophic (Student only)	\$1 million; deductible \$50,000	1,832	2,015	2,317	2,433
International F-1 Visa	Mandatory; student-paid premium	0	0	0	0
TOTAL		<u>\$2,019,731</u>	<u>\$2,043,553</u>	<u>\$2,192,187</u>	<u>\$2,381,761</u>

* Premiums included in Keenan's proforma invoice

E - Estimate

MRL - Member-Retained Limit (formerly SIR)

TIV - Total Insured Value

INTERFUND TRANSFERS

FROM:	General Fund-Unrestricted (11)	
TO:	General Fund-Restricted (12) Parking	\$ 430,000
	General Fund-Restricted (12) Public Information	50,000
	General Fund-Unrestricted (14) Compton Center Related	1,000,000
	General Fund-Unrestricted (15) Special Programs	3,000,000
	Child Development Fund (33)	225,000
	Dental Fund (63)	900,000
	Special Reserve-Retiree Health Premiums (17)	0
	Workers' Compensation Fund (61)	100,000
	Property & Liability Fund (62)	100,000
	Scholarship - Foundation	10,000
	Auxiliary (79)	25,000
		<u>\$ 5,840,000</u>

FROM:	General Fund-Restricted (15)	
TO:	General Fund-Unrestricted (11)	<u>\$ 950,000</u>

FROM:	General Fund-Restricted (15)	
TO:	Special Reserve Fund-Retiree Health Premiums (17)	<u>\$ 900,000</u>

CONTRIBUTIONS TO OTHER FUNDS

FROM:	General Fund-Unrestricted (11)	
TO:	Workers' Compensation Fund (61)	\$ 1,412,622
	Property & Liability Self-Insurance Fund (62)	900,000
	Total Contributions to Other Funds	<u>\$ 2,312,622</u>

FROM:	Bookstore Fund (51)	
TO:	Auxiliary Services Fund (79)	<u>\$ 100,000</u>

FROM:	Auxiliary Services Fund (79)	
TO:	Associated Students Fund (71)	<u>\$ 28,400</u>

FROM:	El Camino College Foundation	
TO:	General Fund-Unrestricted (11)	<u>\$ 440,000</u>

LIBRARY MATERIALS / INSTRUCTIONAL EQUIPMENT / TECHNOLOGY
 APPORTIONMENT - (3:1 MATCH) 2008-09
 GENERAL FUND - RESTRICTED

Income

State Funds	\$ 204,592
District Matching Funds--waived	<u>0</u>
Total Income	<u><u>\$ 204,592</u></u>

	<u>2008-09</u> <u>Budget</u>	<u>2008-10</u> <u>Expenditures</u>	<u>2010-11</u> <u>Expenditures</u>	<u>2011-12</u> <u>Expenditures</u>	<u>2012-13</u> <u>Budget</u>
<u>Library Materials / Instructional Equipment</u>					
** Instructional Services (3807)	\$ 128,928	\$ 126,786	\$ -		0
<u>Instructional Equipment</u>					
* Behavioral & Social Sciences (3801)			1,500		0
Business (3802)					
Fine Arts (3803)					
Health Sciences & Athletics (3804)					
Humanities (3805)					
Industry & Technology (3806)					
** Mathematical Sciences (3808)	40,000	31,932	-		0
* Natural Sciences (3809)	<u>19,300</u>	<u>17,916</u>	<u>3,809</u>		
Total Instructional Equipment	\$ 59,300	\$ 49,848	\$ 5,309	\$ -	\$ -
<u>Technology Infrastructure</u>					
** Budget to be allocated (3800)	\$ 16,364	\$ 16,364		\$ -	\$ 6,286
TOTAL BUDGET	<u><u>\$ 204,592</u></u>				<u><u>\$ 6,286</u></u>
TOTAL EXPENDITURES		<u><u>\$ 192,998</u></u>	<u><u>\$ 5,309</u></u>	<u><u>\$ -</u></u>	

- * Behavioral & Social Sciences (3801) 10-11 budget newly allocated as \$1,500
- * Natural Sciences (3809) 10-11 budget was upgraded to \$5,000
- ** Instructional Services (3807) 10-11 budget reverted to department 3800
- ** Mathematical Sciences (3808) 10-11 budget reverted to department 3800
- *** Natural Sciences (3809) 11-12 budget was reverted to department 3800.

LIBRARY MATERIALS / INSTRUCTIONAL EQUIPMENT / TECHNOLOGY
 APPORTIONMENT - (3:1 MATCH) 2007-08
 GENERAL FUND - RESTRICTED

Income

State Funds	\$ 325,689
District Matching Funds	108,563
Total Income	\$ 434,252

	2007-08 <u>Budget</u>	2007-10 <u>Expenditures</u>	2010-11 <u>Expenditures</u>	2011-12 <u>Expenditures</u>	20112-13 <u>Budget</u>
<u>Library Materials / Instructional Equipment</u>					
Instructional Services (3807)	\$ 16,145	\$ 16,145	\$ -	\$ -	
<u>Instructional Equipment</u>					
Behavioral & Social Sciences (3801)	\$ 19,165	\$ 19,165	\$ -	\$ 12,671.00	
Business (3802)	\$ 25,000	\$ 20,520	-	\$ 2,555.00	
Fine Arts (3803)	\$ 40,000	\$ 35,356	\$ 3,616	\$ 19,653.00	
Health Sciences & Athletics (3804)	\$ 34,800	\$ 28,120	-	\$ -	
Humanities (3805)	\$ 149,100	\$ 138,234	\$ -	\$ -	
Industry & Technology (3806)	\$ 150,042	\$ 90,019	\$ -	\$ -	
Mathematical Sciences (3808)					
Natural Sciences (3809)			-		
Total Instructional Equipment	\$ 418,107	\$ 331,414	\$ 3,616	\$ 34,879	\$ -
<u>Technology Infrastructure</u>					
Academic Software(3800)	\$ -	\$ -	-		\$ 48,198
Balance included to above divisions	\$ -	\$ -	-		
TOTAL BUDGET	\$ 434,252				\$ 48,198
TOTAL EXPENDITURES		\$ 347,559	\$ 3,616	\$ 34,879	

LIBRARY MATERIALS / INSTRUCTIONAL EQUIPMENT / TECHNOLOGY
 APPORTIONMENT - (3:1 MATCH) 2006-07
 GENERAL FUND - RESTRICTED

Income

State Funds	\$ 207,524
District Matching Funds	69,174
One Time Trailer Bill	<u>\$ 774,537</u>
Total Income	<u><u>\$ 1,051,235</u></u>

	2006-07 <u>Budget</u>	2006-08 <u>Expenditures</u>	2008-11 <u>Expenditures</u>	2011-12 <u>Expenditures</u>	2012-13 <u>Budget</u>
<u>Library Materials / Instructional Equipment</u>					
Instructional Services (3807)	\$ 130,000	\$ 125,660	\$ 4,340	\$ -	\$ -
<u>Instructional Equipment</u>					
Behavioral & Social Sciences (3801)	\$ 34,750	\$ 45,579	-	-	-
Business (3802)	95,000	94,841	159	-	-
Fine Arts (3803)	90,500	90,829	-	-	-
Health Sciences & Athletics (3804)	75,000	41,731	33,269	-	-
Humanities (3805)	45,897	44,729	1,168	-	-
Industry & Technology (3806)	44,560	44,560	-	-	-
Mathematical Sciences (3808)	11,000	7,137	3,863	-	-
Natural Sciences (3809)	<u>34,679</u>	<u>31,740</u>	<u>2,939</u>	-	-
Total Instructional Equipment	\$ 431,386	\$ 401,146	\$ 41,398	\$ -	\$ -
<u>Technology Infrastructure</u>					
Academic Software(3800)	\$ 300,000	\$ 186,629	\$ 25,476	\$ 34,007	
One Time State Funds - Trailer Bill	<u>\$ 189,849</u>	<u>\$ 8,184</u>	<u>\$ 87,291</u>	<u>\$ 15,137</u>	
TOTAL BUDGET	<u><u>\$1,051,235</u></u>				<u><u>\$ 121,967</u></u>
TOTAL EXPENDITURES		<u><u>\$ 721,619</u></u>	<u><u>\$ 158,505</u></u>	<u><u>\$ 49,144</u></u>	

LOTTERY

On November 6, 1984, Proposition 37 was passed establishing the California State Lottery. Community college districts receive, on a quarterly basis, a proportional share of the lottery revenues based on average Full-Time Equivalent Students (FTES). For distribution purposes, allocations are initially made using the prior year annual FTES figures, including non-resident students, as reported to the Chancellor's Office. When current year FTES figures are available, generally in the following fiscal year, an adjustment is made to reflect any under/overpayments.

	<u>Resident FTES</u>	<u>Non- Resident FTES</u>	<u>Total FTES</u>	<u>Lottery Income</u>	<u>Lottery Funds/ FTES</u>
1986-87	13,770	278	14,048	1,160,033	89.69
1987-88	13,459	284	13,743	1,906,760	138.74
1988-89	13,865	292	14,157	2,418,192	170.81
1989-90	14,454	309	14,762	2,287,483	154.96
1990-91	14,770	346	15,116	1,873,036	123.91
1991-92	14,442	313	14,755	1,117,992	75.77
1992-93	14,530	311	14,841	1,426,435	96.11
1993-94	13,804	290	14,094	1,498,613	106.33
1994-95	15,877	387	16,264	1,812,105	111.42
1995-96	15,805	353	16,158	2,003,439	123.99
1996-97	16,579	387	16,966	1,655,318	97.56
1997-98	16,939	442	17,381	1,866,260	107.37
1998-99	17,151	641	17,792	2,004,795	112.68
1999-00	17,366	741	18,107	2,281,209	125.99
2000-01	17,457	929	18,386	2,544,547	138.40
2001-02	18,424	904	19,331	2,634,918	136.30
2002-03	19,043	1,078	20,121	2,379,109	118.24
2003-04	19,475	1,133	20,608	2,673,687	129.74
2004-05	19,305	1,150	20,455	2,843,904	139.03
2005-06	18,228	1,297	19,525	3,110,898	155.62
2006-07	19,305	1,453	20,740	2,858,263	142.25
2007-08	19,299	1,544	20,843	2,717,988	130.40
2008-09	20,382	1,593	21,975	2,675,226	121.74
2009-10	20,556	1,613	22,169	2,903,844	130.99
2010-11	19,075	1,555	20,630	2,905,197	140.82
2011-12	18,224	968	19,192	2,914,009	151.83

MEMBERSHIPS

In accordance with Education Code Section 35172(d), the Board of Trustees may authorize participation in any organization which has for its purpose the promotion and advancement of education. Listed below are organization memberships approved for the 2012-2013 fiscal year.

	<u>Estimated Fee</u>
Accrediting Commission for Community & Junior Colleges	26,180
American Association of Community Colleges	15,990
American Association of Woodturners	150
American Bar Association	1,250
American College Dance Festival Association	250
American College of Sports Medicine	240
Associated Collegiate Press (ACP)	149
Association for Institutional Research (AIR)	125
Association of California Community College Administrators (ACCCA)	300
Association of Chief Human Resources Officer/Equal Employment Officers (AACHRO/EEO)	150
Association of Collegiate Educators in Radiologic Technology	150
Association of Student Conduct Administrators	95
California Association for Local Economic Development (CALED)	80
California Association for Institutional Research (CAIR)	40
California Association of College Stores (CACS)	633
California Association of Community College Registrars and Admissions Officers (CACCRAO)	250
California Association of Student Financial Aid Administrators (CASFAA)	525
California Board of Registered Nursing (BRN)	200
California Child Development Administrators Association (CCDAA)	250
California College Media Association (CCMA)	99
California College & University Police Chiefs Association (CCUPCA)	100
California Colleges for International Education (CCIE)	450
California Community College Association of Physical Educators	400
California Community College Athletic Association	9,423
California Community College Athletic Directors Association	300
California Community College Council for Staff & Organizational Development (4C/SD)	50
California Community College Physical Educators	400
California Community College Student Affairs Association (CCCSAA)	150
California Community Colleges Chief Student Services Administrators Association (CCCCSSAA)	300
California Community Colleges Student Financial Aid Administrators Association (CCCSFAA)	150
California Crime Prevention Officers' Association (CCPOA)	30
California Department of Health Services-Radiologic Health Branch (CHS-RHB)	1,838
California Fire Technology Directors Association	75
California Institute for Nursing & Health Care (CINHC)	1,758
California Law Enforcement Association of Records Supervisors, Inc. (CLEARs)	50
California Organization of Associate Degree Nursing Program Directors (Southern Region)	100
California Presenters	160
California Public Parking Association (CPPA)	125
California Simulation Alliance	350
Campus Computer Resellers Alliance (CCRA)	100
Chamber of Commerce: Carson; El Segundo; Gardena Valley; Hawthorne; Hermosa Beach; Inglewood; Lawndale; Lomita; Manhattan Beach; Redondo Beach; San Pedro; Torrance; Wilmington.	2,958
College Art Association (CAA)	260
College Media Advisers (CMA)	50
College Reading & Learning Association (CRLA)	60
Committee on Accreditation for Respiratory Care (COARC)	3,300
Community College Association of MESA Directors (CCAMD)	400
Community College League of California	23,165
Community College League of California / Policies/Procedures	1,500
Community College Public Relations Organization (CCPRO)	175
Computerized CLETS Users Group (CCUG)	50
Conference of Interpreter Trainers (CIT)	100
Connect2One	2,100
Consortium of Southern California Colleges and Universities (CSCCU)	250
Continuing Education of the Bar	2,414

Council for Higher Education Accreditation (CHEA)	1,650
Council of Chief Librarians	150
Council for Resource Development	285
Data Arc, Incorporated	600
Equal Employment Diversity & Equity Consortium (EEDEC)	250
Excelencia in Education	500
Foothill Athletic Conference	200
Furniture Society	100
Grants Professional Association	150
Hispanic Association of Colleges & Universities (HACU)	9,120
Innovative User Group	100
Intercollegiate Tennis Association	265
International Association of Campus Law Enforcement Administrators (IACLEA)	250
International Textile & Apparel Association	150
Joint Review Committee on Education in Radiologic Technology (JCERT)	1,800
Journalism Association of Community Colleges (JACC)	200
Landauer, Inc.	5,000
Los Angeles County School Trustees Association	100
Manhattan Beach Coordinating Council	45
National Association of Child Care Professionals (NACCP)	130
National Association of College Stores (NACS)	1,250
National Association of Foreign Student Advisors (NAFSA)	1,200
National Association of Student Financial Aid Administrators (NASFAA)	1,878
National Association of Veterans' Program Administrators (NAVPA)	250
National Athletic Trainers Association	440
National Coalition of Advanced Technology Centers (NCATC)	600
National Coalition of Campus Children Centers (NCCCC)	100
National Council for Marketing & Public Relations (NCMPR)	450
National Council of Community College Research & Planning (NCCCRP)	60
National Emergency Number Association	130
National League for Nursing (NLN)	1,750
National League for Nursing Accrediting Commission (NLNAC)	2,125
National Strength and Conditioning Association	120
Network for California Community College Foundations (NCCCF)	650
Online News Association (ONA)	75
Pacific Association of Collegiate Registrars and Admissions Officers (PACRAO)	150
Redondo Beach Round Table	25
Registry of Interpreters for the Deaf (RID)	300
Research & Planning Group (RP Group)	350
Rotary Club: Redondo Beach; Torrance	1,850
South Bay Fire Chiefs Association	200
South Coast Conference	5,200
Southern California Community College District Employment Relations Consortium	2,500
Southern California Football Association	2,000
Southern 30 Human Resources Consortium	200
Student Press Law Center (SPLC)	120
Torrance Arts Council	40
Travel Adventure Cinema Society (TRACs)	285
W. Virginia Univ. Research/National Alternative Fuels Training Consortium	2,500
Western Association of Student financial Aid Administrators (WASFAA)	50
Western States Athletic Conference Membership	350

TOTAL

\$ \$148,440

INTEREST RATE
1999-2000 THROUGH 2011-12

<u>Fiscal Year</u>	<u>Quarter</u>	<u>County Pool</u>	<u>School Rate *</u>
1999-2000	1st	5.18	5.52
	2nd	5.38	5.74
	3rd	5.68	5.95
	4th	5.42	6.42
2000-01	1st	6.28	6.32
	2nd	6.41	6.44
	3rd	6.30	6.24
	4th	6.28	5.69
2001-02	1st	4.49	4.65
	2nd	3.66	3.67
	3rd	3.04	3.05
	4th	2.91	2.88
2002-03	1st	2.54	2.49
	2nd	2.28	1.98
	3rd	1.99	1.57
	4th	1.91	1.51
2003-04	1st	1.32	1.35
	2nd	1.33	1.37
	3rd	1.33	1.49
	4th	1.32	1.35
2004-05	1st	1.55	1.59
	2nd	1.86	1.95
	3rd	2.32	2.37
	4th	2.74	3.22
2005-06	1st	3.14	3.18
	2nd	3.57	3.63
	3rd	4.17	4.27
	4th	4.67	4.86
2006-07	1st	5.02	5.33
	2nd	5.15	5.43
	3rd	5.30	5.42
	4th	5.34	5.54
2007-08	1st	5.39	5.61
	2nd	5.13	5.30
	3rd	4.30	4.41
	4th	3.40	3.69
2008-09	1st	3.28	3.30
	2nd	3.18	3.23
	3rd	1.94	1.89
	4th	1.67	1.70
2009-10	1st	1.50	1.55
	2nd	1.40	1.44
	3rd	1.34	1.34
	4th	1.34	1.36
2010-11	1st	1.34	1.38
	2nd	1.27	1.30
	3rd	1.37	1.37
	4th	1.20	1.21
2011-12	1st	1.13	1.16
	2nd	0.99	1.01
	3rd	0.81	0.82
	4th	0.77	0.77

* Rate paid for ECC funds on deposit with County Treasurer

RESIDENT FTES BY DIVISION

FALL/SPRING

DIVISION	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>
Behavioral & Social Sciences	2,226	2,128	2104	2,157	2,281	2,099	2,046	2,097
Business Education	1,268	973	884	850	853	950	917	976
Fine Arts	2,069	1,995	1932	2,110	2,358	2,351	2,153	2,084
Health Sciences & Athletics	1,965	1,806	1742	1,866	2,045	2,052	1,936	1,907
Humanities	3,381	2,857	2776	2,969	3,304	3,190	3,073	3,070
Industry & Technology	2,383 *	1,813 *	1896 *	1,929 *	2,114 *	1,950	1,814 *	1,517 *
Learning Resources Center	0	315	462	669	794	671	611	553
Mathematical Sciences	2,313	2,099	2086	2,239	2,503	2,421	2,368	2,331
Natural Sciences	1,825	1,819	1852	1,897	2,034	1,967	1,876	1,865
Total	<u>17,430</u>	<u>15,805</u>	<u>15,734</u>	<u>16,686</u>	<u>18,286</u>	<u>17,651</u>	<u>16,794</u>	<u>16,401</u>

* Includes FTES from:

Paramedic Program	235	170	119	128	170	110	201	198
In-Service & Affiliate Trng Progr	165	222	208	184	245	220	222	28
Industrial Emerg Council	0	0	0	0	0	0	0	3
Total	<u>400</u>	<u>392</u>	<u>327</u>	<u>312</u>	<u>415</u>	<u>330</u>	<u>424</u>	<u>228</u>

SUMMER

DIVISION	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Behavioral & Social Sciences	343	280	250	260	299	325	226	252
Business Education	64	67	54	48	42	43	64	69
Fine Arts	196	181	160	175	286	282	181	165
Health Sciences & Athletics	184	173	168	175	206	230	157	134
Humanities	370	286	287	284	314	344	249	246
Industry & Technology	178	238	243	270	188	184	159	127
Instructional Services	0	100	102	152	251	260	139	144
Mathematical Sciences	357	310	315	326	380	412	298	257
Natural Sciences	217	219	225	237	234	277	184	181
Total	<u>1,909</u>	<u>1,854</u>	<u>1,804</u>	<u>1,926</u>	<u>2,200</u>	<u>2,357</u>	<u>1,658</u>	<u>1,575</u>

* Includes High School Sports Program FTES

0	0	0	0	0	0	0	0	0
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POST EMPLOYMENT BENEFITS FUND

Financial Accounting Standard 106 and GASB 45 recommend that employers establish a fund to pay for the future costs of retiree medical premiums. An actuarial valuation performed in July 1995 identified El Camino's obligation at January 1, 1994, to be \$7,438,000. The August 22, 2005 study identified the actuarial accrued liability as of June 1, 2005, was \$15,053,009. The October 2009 actuarial study identified the actuarial accrued liability as \$18,814,878. Funds set aside to meet this obligation as of June 30, 2012 are shown below.

Fiscal Year		Deposit	Interest	Balance @ 6/30
	<u>SCCCD</u>			
1994-95	Initial Deposit	\$ 600,000	\$ 2,108	\$ 602,108
1995-96		600,000	49,979	1,252,087
1996-97		300,000	29,873	1,581,960
1997-98		300,000	35,399	1,917,359
1998-99		250,000	37,727	2,205,086
1999-00		250,000	112,141	2,567,227
2000-01		100,000	110,113	2,777,340
2001-02		-	147,323	2,924,663
2002-03		-	156,519	3,081,182
2003-04		-	22,440	3,103,622
2004-05		-	92,114	3,195,736
2005-06		-	107,124	3,302,860
2006-07		-	117,737	3,420,597
2007-08		-	141,516	3,562,113
2008-09		-	111,979	3,674,092
2009-10		-	89,624	3,763,716
2010-11		-	58,446	3,822,162
2011-12		-	38,222	3,860,384
	Total	<u>\$ 2,400,000</u>	<u>\$1,460,384</u>	<u>\$ 3,860,384</u>
	<u>District Fund 17</u>			
2004-05		\$ 350,000	\$ -	\$ 350,000
2005-06		350,000	10,004	710,004
2006-07		1,858,485	131,390	2,699,879
2007-08		1,497,877	161,808	4,359,564
2008-09		900,000	111,112	5,370,676
2009-10		1,400,000	80,477	6,851,153
2010-11		3,146,421	108,637	10,106,211
2011-12		1,000,000	99,846	11,206,057
	Total	<u>\$ 10,502,783</u>	<u>\$ 703,274</u>	<u>\$ 11,206,057</u>
	GRAND TOTAL			<u>\$ 15,066,441</u>

RETIREMENT CONTRIBUTION SCHOOL EMPLOYER RATE

PUBLIC EMPLOYEES RETIREMENT SYSTEM (PERS)

<u>Effective Period</u>	<u>Rate</u>
7/1/92 - 8/31/92	8.498%
9/1/92 - 12/31/92	7.578%
1/1/93 - 6/30/93	6.662%
7/1/93 - 12/31/93	7.376%
1/1/94 - 6/30/94	6.755%
7/1/94 - 12/31/94	4.170%
1/1/95 - 6/30/95	3.526%
7/1/95 - 12/31/95	6.979%
1/1/96 - 6/30/96	6.599%
7/1/96 - 12/31/96	7.787%
1/1/97 - 6/30/97	7.657%
7/1/97 - 12/31/97	6.172%
1/1/98 - 6/30/98	6.033%
7/1/98 - 6/30/02	0%
7/1/02 - 1/31/03	2.894%
2/1/03 - 6/30/03	2.771%
7/1/03 - 6/30/04	10.420%
7/1/04 - 6/30/05	9.952%
7/1/05 - 6/30/06	9.116%
7/1/06 - 6/30/07	9.124%
7/1/07 - 6/30/08	9.306%
7/1/08 - 6/30/09	9.428%
7/1/09 - 6/30/10	9.709%
7/1/10 - 6/30/11	10.707%
7/1/11 - 6/30/12	10.923%
7/1/12 - 6/30/13	11.417%

STATE TEACHERS RETIREMENT SYSTEM (STRS)

<u>Effective Period</u>	<u>Rate</u>
7/1/89 - 6/30/13	8.250%

REVENUE LIMITS PER FUNDED ADA/FTES
FISCAL YEARS 1981-82 THROUGH 2011-12

<u>Year</u>	<u>Revenue per Credit ADA/FTES</u>	<u>Revenue per Non-Credit ADA/FTES</u>
1983-84	2,132.00	1,166.00
1984-85	2,268.42	1,237.13
1985-86	2,475.80	1,313.83
1986-87	2,663.23	1,389.64
1987-88	2,744.35	1,436.89
1988-89	2,891.47	1,504.42
1989-90	3,024.30	1,574.23
1990-91	3,285.71	1,647.59
1991-92	2,919.64	1,432.52
1992-93	2,918.83	1,432.53
1993-94	2,986.68	1,461.87
1994-95	2,996.96	1,461.88
1995-96	3,067.63	1,258.32
1996-97	3,169.37	1,549.63
1997-98	3,278.88	1,370.64
1998-99	3,369.13	1,496.85
1999-00	3,397.96	1,617.83
2000-01	3,590.69	1,638.13
2001-02	3,616.21	1,678.50
2002-03	3,530.78	1,720.46
2003-04	3,714.41	1,809.94
2004-05	3,736.76	1,834.50
2005-06	4,122.92	2,479.23
2006-07	4,367.00	2,626.00
2007-08	4,565.00	2,745.00
2008-09	4,565.00	2,745.00
2009-10	4,565.00	2,745.00
2010-11	4,565.00	2,745.00
2011-12	4,565.00	2,745.00

These calculations do not include any deficit adjustments applied by the State to total Apportionment payments unless the actual Base Revenue Limit is affected.

Revenue is based on FTES effective 1991-92.

**SCHEDULED MAINTENANCE PLAN
2012 - 2013 THROUGH 2016 - 2017**

2012-2013

Paint Music Building	\$	320,000	
North Gym - Air Handler Replacement Phase 1		400,000	
Coat Roadways Phase 1		400,000	
		400,000	\$ 1,120,000

2013-2014

Paint Art Building	\$	400,000	
Library - Air Handler Replacement Phase 1		400,000	
Coat roadways Phase 2		240,000	
Replace Roof - Library		380,000	
Voice/Data Replacement		400,000	
		400,000	1,820,000

2014-2015

Paint Auditorium	\$	400,000	
Library - Air Handler Replacement Phase 2		400,000	
Replace East Walkways		360,000	
Replace Roof - Administration Building		276,000	
Electric System Replacement Phase 2		400,000	
		400,000	1,836,000

2015-2016

Paint Child Development Center Building	\$	280,000	
MCS Building - Air Handler Replacement Phase 1		400,000	
Replace Central Walkways		260,000	
Replace Roof Chemistry Building		256,000	
		256,000	1,596,000

2016-2017

Replace West Perimeter Road		400,000	
Replace Roof Physics Building		180,000	
Replace Roof Natural Sciences Building		320,000	
		320,000	900,000

GRAND TOTAL

		900,000	
	\$	7,272,000	

**2012-13
FINAL BUDGET
ASSUMPTIONS**

Final Budget Assumptions
Board of Trustees
September 4, 2012

UNRESTRICTED GENERAL FUND

The following significant assumptions are recognized in the 2012 -13 Final Budget.

Fund Balances

1. The July 1, 2011 beginning fund balance of \$23.4 million decreased to an unaudited \$21.1 million as of June 30, 2012.
2. The 2012 -13 ending fund balance at June 30, 2013 is projected to be \$15.5 million or 15.24 % reserve, assuming all revenue and expenditures match budgeted expectations. The budget reflects the planned use of \$5.6 million of reserve to supplement the expenditures in the 2012-13 planned budget. Additionally, mid-year revenue reductions are possible.

Revenue & Incoming Transfers

The proposed Final Budget reflects the information available at this time from the California Community College System Office. Updates are expected from the State throughout the year. If additional major adjustments are required they will be submitted to the Board of Trustees for approval.

1. State revenue projections for 2012-13 were formulated using:
 - a. Foundation Base Revenue allocation of \$8,857,454 million.
 - b. The Budget assumes that State funding will be reduced \$7.3 million from the 2011-12 funding level. The District's goal FTES for 2012-13 is 17,950.
 - c. This formula provides for the total available general revenue of \$83,472,427 for fiscal year 2012-13.
2. Lottery funds are based on a funding rate of \$125 per FTES.
3. The projected revenue for 2012-13 does not include any unusual or one-time revenue amounts that were received in previous fiscal years, including:
 - a. Prior Year Apportionment Correction;
 - b. Mandated Cost Claims.

Appropriations:

1. No COLA salary increases have been built into the 2012-13 budget. The budget does include step and column increases for employees.
2. Classified Salaries and Benefits appropriations include the costs of the Compton Educational Center Police Department (\$1,300,000).

3. Contract Services includes the College's Paramedic and Fire Academy program expense for faculty instruction.
 - a. These amounts are budgeted as contracts for personal services (#5100); then
 - b. The final salary related amounts of these contracts are transferred to the full time faculty salary expenditure accounts (#1100) at the end of the fiscal year.

4. The General Fund will receive \$950,000 from the Special Programs Fund (15) and \$440,000 from the El Camino College Foundation.

5. State Principal Apportionment includes \$4 million to reflect the Compton Center responsibilities assumed by El Camino College District's partnership obligations:
 - a. El Camino CCD currently appropriates \$1 Million (Fund 14) of this allocation for Compton Center related activities. (See page 75 for a list of allocations).
 - b. \$3 million (Fund 15) is included in the Interfund Transfers Out (#7300) and has been historically available only to fund one-time programs to improve student learning outcomes and enrollment management efforts. However, given the current stresses on El Camino College's budget, a portion is now appropriated to backfill revenue losses from the State. It is questionable whether this approach can or should continue in future years. (See page 76 for a list of allocations).

6. Interfund transfers (#7300) totaling \$5,840,000 from the General Fund – Unrestricted include support to other District funds to support insurance premiums and to support the ongoing needs of the District's specially funded programs. See page 58 for a list of Interfund Transfers.
Major transfers include:
 - a. \$1 million apportionment for Compton Center related expenses (Fund 14)
 - b. \$3 million apportionment used for Special Programs/Services (Fund 15)
 - c. Dental Premium \$900,000 (Fund 63)
 - d. Parking Citation revenue \$430,000 (Fund 12)
 - e. Child Development Center \$225,000 (Fund 33)
 - f. Auxiliary Services \$25,000 (Fund 79)
 - g. Foundation Scholars—Pioneer Theater \$10,000 (Foundation)
 - h. Workers' Compensation \$100,000 (Fund 61)
 - i. Property & Liability \$100,000 (Fund 62)
 - j. Public Information services \$ 50,000 (Fund 12)

7. The Unrestricted General Fund budget does not include a transfer of funds for the Government Accounting Standards Board (GASB) – 45 Post Employment Benefits Fund reserve. The district will continue to fund the Post Employment Benefits Fund (Fund 17) with other available funds.

RESTRICTED/CATEGORICAL FUNDS

Perhaps the most difficult budgeting challenges are in the categorical programs. Planned State and/or Federal budget reductions in recent years have fluctuated from 0% to 64%. In addition, “the rules” on which categorical program reductions can be shared among categorical programs continue to change.

RESTATEMENT OF TENTATIVE BUDGET ASSUMPTIONS

The guiding assumptions for the 2012-13 tentative budget remain as our foundation in our permanent budget:

1. Projected State General Apportionment is based on an estimated State funding reduction of \$7.3 million for fiscal year 2012-13.
2. No COLA has been applied to State Revenues for 2012-13.
3. Full-time salary appropriations are based on current staffing plans.
4. No COLA salary increases are included in the 2012-13 budget.
5. The College’s operating budget has been reduced by \$4.1 million to offset the decline in State revenue.
6. Student enrollment fees have increased to \$46 per unit effective Summer 2012 session.
7. A minimum five percent reserve will be maintained.

SUMMARY

The proposed Final Budget also reflects the collegial and consultative efforts of the Planning and Budget Committee, division deans and department staff to develop a strategic and meaningful financial plan for 2012-13. As a “living” document, it represents a starting point that will be referenced, adjusted and evaluated throughout the fiscal year. It is, with all available information reviewed and all input weighed and presented in the form of budget assumptions, presented as a financial record of the college district’s financial and operational plan for 2012-13.

Projection of FTES Requirements

	Total FTES Goal	Total FTES Revised Actuals July 2012
2007-08		
	Goal	Actual
Summer 07	710	873
Fall 07 - Spring 08 (3% increase)	16,892	17,577
Summer 08	1,800	887
Total	19,402	19,337
2008-09		
	Goal	Actual
Summer 08 (886.65 FTES Shifted to 2007-08)	0	1,295
Fall 08 - Spring 09 (3% increase)	17,399	19,177
Summer 09	1,800	0
Total	19,199	20,472
2009-10		
	Goal	Actual
Summer 09	1,900	2,338
Fall 09 - Spring 10 *	17,100	18,194
Summer 10	0	0
Total	19,000	20,532
2010-11		
	Goal	Actual
Summer 10	1,620	1,656
Fall 10 - Spring 11 (2% increase)	17,780	17,419
Summer 11	0	325
Total	19,400	19,400
2011-12		
	Goal	Actual
Summer 11	1,550	1,575
Fall 11 - Spring 12	16,450	16,649
Summer 12	0	0
Total	18,000	18,224
2012-13		
	Goal	
Summer 12	1,485	
Fall 12 - Spring 13	16,465	
Summer 13	0	
	17,950	

Fall - Spring FTES numbers include the Winter Intersession.

SUMMARY OF ALLOCATIONS - FUND 14
 Compton Related Expenses Fund
 Fiscal Year 2012-13

		Amount
1	ECC Faculty Participation in Contract Related Work	\$ 20,000
2	ECC Admissions & Records Supervisor (50%)	38,310
3	Special Services Professional - Enrollment Services (50%)	48,230
4	Research Support Staff	12,000
5	Classified Overtime - related to the Compton Center	10,000
6	Mileage Reimbursement - ECC & Compton Center Faculty & Staff	3,000
7	ECC - Associate Dean of Academic Affairs Compton Center - Associate Dean	172,270
8	Clerical Support - Academic Affairs	30,000
9	Student Learning Outcomes (SLO) Coordination	25,000
10	Health and Welfare Benefits	146,360
11	Certificated Stipends	71,700
12	Classified Stipends	91,320
13	International Student Program Counseling	12,000
14	Contract Services	202,300
15	ECC Vice President - Compton Center	56,686
16	ECC Director - Community Relations - Compton Center	16,068
17	Conferences & Supplies - VP & Assoc Dean - Compton Center	4,000
18	Legal	20,000
19	Accreditation Chairperson - Compton backfill	15,000
20	Special Services Professional - Information Technology	81,120
TOTAL		\$ 1,075,364

SUMMARY OF ALLOCATIONS - Fund 15
Special Programs Fund
Fiscal Year 2012-13

		Amount
I. Backfill Shortages in Fund 12 - State Budget Reductions		\$ 928,980
DSP&S	\$ 509,060	
Matriculation	277,320	
EOP&S	125,000	
CARE	17,600	
II. Student Retention Projects:		111,020
Honors	21,020	
Project Success	38,000	
Puente	52,000	
III. Unit Plans On-Going Funding Requests:		
Library Books		50,000
IV. Other Programs:		
Emergency Equipment Replacement/Repair		310,638
V. Retiree Health Benefits Allocation - Fund 17		900,000
VI. Backfill Shortages in Unrestricted General Fund		950,000
 TOTAL		 <u><u>\$ 3,250,638</u></u>

GLOSSARY

GLOSSARY OF FINANCE TERMS

This glossary is an attempt to explain community college finance terminology in language which makes sense to the general public. Most of the terms included have appeared in the text of this report. A few additional terms have been included which come up frequently in discussions of college budgets, revenues, and expenditures.

ACCOUNTING - The process of identifying, measuring, and communicating financial information to permit informed judgments and decisions by users.

ALLOCATION - Division or distribution of resources according to a predetermined plan.

ALTERNATIVE RETIREMENT PLAN (ARP) – An option to the STRS and PERS plans available to employees taking a part-time certificated teaching or management position.

APPORTIONMENT - Federal or State taxes distributed to college districts or other governmental units according to certain formulas.

APPROPRIATION - An allocation of funds made by a legislative or governing body for a specified time and purpose.

APPROPRIATION FOR CONTINGENCIES - That portion of the current fiscal year's budget that is not appropriated for any specific purpose but is held subject to intrabudget transfer; i.e., transfer to other specific appropriations as needed during the fiscal year.

ASSESSED VALUE - The value of land, homes, or businesses set by the county assessor for property tax purposes. Assessed value is either the appraised value of any newly built or purchased property or the value on March 1, 1975, of continuously owned property, plus an annual increase. This increased is tied to the California Consumer Price Index but may not exceed 2%.

AUGMENTATIONS - Augmentation requests should be based on needs assessment and/or program review. An augmentation is a one-time addition to the current year budget.

AUXILIARY OPERATIONS - Supportive services and/or specialized programs for the general benefit of the college. The governing board of a community college district may establish auxiliary organizations for the purpose of providing supportive services and specialized programs for the general benefit of its college. Education Code Section 72670 provides examples of entities that may be considered as auxiliary organizations.

AVERAGE DAILY ATTENDANCE (ADA) - The student workload unit formerly used as the basis for computation of State support for California Community Colleges. An ADA represents 525 class (contact) hours of student instruction/activity. The term ADA has been replaced by Full-Time Equivalent Student (FTES).

BASE FUNDING - Under current financing legislation, each district has a base amount of combined property taxes, enrollment fees, and apportionment which the State will fund during any fiscal year. This base is equivalent to the prior year's income if the district earned all the FTES it was allowed under its "cap". When enrollment declines, the following year's base is reduced.

BASE REVENUE - The district's total prior year revenue from state general apportionments, local property tax revenue, and student enrollment fees, adjusted when applicable for projected deficits.

BASE YEAR - A year to which reference is made when projecting a current condition.

BLOCK GRANT - A fixed sum of money, not linked to enrollment/FTES measures.

BOGW - BOARD OF GOVERNORS Enrollment Fee Waiver – A waiver of enrollment fees available to California residents who apply through the Financial Aid Office and meet various qualification criteria.

BOARD OF GOVERNORS – The statewide governing board of the community colleges. The members are appointed by the Governor. The Board hires the chancellor of the California Community Colleges and makes policy decisions that affect all districts. The Board may be directed by the legislature to regulate certain matters and it may choose to regulate others.

BOARD OF TRUSTEES - The local governing board of each community college district. Its members are elected from the service area. The board hires the chief administrator of the district and directs the operations of the district. It makes policy decisions that are permitted or mandated at the local level.

BOND - A means of long-term debt financing. See General Obligation Bond.

BOOKSTORE FUND - The fund designated to receive the proceeds derived from the district's operation of a community college bookstore (Education Code Section 81676). All necessary expenses, including salaries, wages, and cost of capital improvements for the bookstore may be paid from generated revenue.

BUDGET - A plan of financial operation for a given period for a specified purpose consisting of an estimate of revenue and expenditures (ideally, an educational plan expressed in dollars).

BUDGET ACT - The legislative vehicle for the state's budget appropriations. The constitution requires that it be passed by a two-thirds vote of each house and sent to the governor by June 15 each year. The governor may reduce or delete, but not increase, individual items.

BUDGETING - The process of allocating available resources among potential activities to achieve the objectives of an organization.

CAFETERIA FUND - The fund designated to receive all moneys from the sale of food or for any other services performed by the cafeteria. Costs incurred in the operation and maintenance of such cafeteria are to be paid from this fund.

CAP – A maximum limit.

CAPITAL PROJECTS FUND - Capital Projects are projects that involve the acquisition, construction, or maintenance of fixed assets, land, buildings, construction, or equipment.

CATEGORICAL FUNDS - Funds received by a district for a certain purpose which can only be spent for that purpose. Examples: funding for the disabled, EOP&S, scheduled maintenance, and matriculation.

CATEGORICAL PROGRAMS - Some college revenues are "categorical", as opposed to general purpose revenues, because they can only be used for specific activities. Usually these programs result from grants, contracts, or targeted federal or state legislation.

CHART OF ACCOUNTS - A systematic list of accounts applicable to a specific entity.

CHILD DEVELOPMENT FUND - The fund designated to account for all revenues for on or from the operation of childcare and redevelopment services.

COST OF LIVING ADJUSTMENTS (COLA) - An increase in funding for revenue limits or categorical programs. Current law ties COLAs to indices of inflation, although different amounts are appropriated in some years.

COMPREHENSIVE MASTER PLAN – see MASTER PLAN

CONSUMER PRICE INDEX (CPI) - A measure of the cost of living compiled by the United States Bureau of Labor Statistics. These indices of inflation are calculated regularly for the United States, California, some regions within California, and selected cities. The CPI is one of several measures of economic change.

COURSE CLASSIFICATION - All courses offered by a college are classified by area (examples: Letters and Science, Vocational, Community Services, etc.), by credit given, and by transferability, and this information is submitted to the State Chancellor's Office.

CURRENT EXPENSE OF EDUCATION (CEE) - ECS 84362 - The current General Fund operating expenditures excluding expenditures for food services, community services, object classifications, 6000 (except Equipment Replacement) and 7000, and other costs specified in law and regulations.

DEFERRED MAINTENANCE - Major repairs of buildings and equipment which have been postponed by college districts. Some matching state funds are available to districts which establish a deferred maintenance program. Beginning with the 1997-98 fiscal year, the program is described as scheduled maintenance.

DEFICIT – The amount by which a sum of money falls short of the required or expected amount.

DEFICIT SPENDING – Spending more than the amount of money received in a given year.

DISCRETIONARY ACTIVITIES AND EXPENDITURES – Costs associated with travel, supplies, copier expenses, part-time salaries or other activities in the operation of the College program that are not subject to contractual obligations.

EDUCATION CODE (ED CODE) - The primary body of law which regulates education in California. Additional laws are contained in the California Code of Regulations, Title 5, the Government Code, and general statutes.

EDUCATIONAL PLAN – A chapter in the Master Plan that reviews the operational plans for the next three years of ALL departments, work units and programs within all divisions in all vice presidential areas.

EDUCATIONAL REVENUE AUGMENTATION FUND (ERAF) – In 1992, the State of California began shifting local property tax revenues from cities, counties, and some special districts into funds to support schools and reduce the State general fund cost of education under Proposition 98.

ENCUMBRANCES - Obligations in the form of purchase orders, contracts, salaries, and other commitments for which part of an appropriation is reserved.

ENHANCEMENTS – Enhancement requests should be based on needs assessment and/or program review. An enhancement is an increase to the base budget.

ENROLLMENT/FTES CAP - A limit on the number of students (FTES) for which the State will provide funding.

EQUALIZATION - Funds allocated by the Legislature to raise districts with lower revenue limits toward the statewide average.

EXPENDITURES - Amounts disbursed for all purposes. Accounts kept on an accrual basis include all charges whether paid or not. Accounts kept on a cash basis include only actual cash disbursements.

FIFTY PERCENT LAW - Requires that 50% of district expenditures in certain categories must be spent for salaries and benefits of classroom instructors and some instructional aides. Salaries of counselors and librarians are not included in this classification.

FULL-TIME EQUIVALENT STUDENT (FTES) - An FTES is a student workload measure that represents 525 class (contact) hours of student instruction/activity in credit and non-credit courses. Full-time equivalent student (FTES) is one of the workload measures used in the computation of state support for California community colleges.

FUND - An independent fiscal and accounting entity with a self-balancing set of accounts for recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein.

FUND BALANCE - The difference between assets and liabilities.

G.O. BOND (GENERAL OBLIGATION BOND) – This financing source requires voter approval. On November 5, 2002, local voters approved Measure E for a total of \$394,516,464. Bond funds can only be used for construction, reconstruction, or replacement of facilities, including the furnishing and equipping of the facilities, or the acquisition of real property for facilities.

GENERAL FUND-RESTRICTED - The designation "Restricted" is used to account for resources available for the operation and support of the educational program that are specifically restricted by donors or other outside agencies as to their expenditures. Such externally imposed restrictions are contrasted with internally created designations imposed by the governing board. In general, unrestricted moneys can be used for any legal purpose deemed necessary. Restricted moneys are from a specific source which requires that the moneys be used for specific purpose(s).

GENERAL FUND-UNRESTRICTED – The designation "Unrestricted" is used to account for resources available for the general purposes of each community college district's operation and support of its educational program. Resources with uses restricted by donors or other outside agencies are accounted for in the General fund Restricted.

GENERAL RESERVE - An account to record the reserve which is budgeted to provide operating cash in the succeeding fiscal year until taxes and state funds become available.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB) 34/35 – In November 1999, GASB issued Statements No. 34 and 35: "Basic Financial Statements – and Management's Discussion and Analysis – for Public Colleges and Universities, an Amendment of GASB Statement No. 34". GASB 35 specifies the reporting model format and focus of financial statements of state and local governments.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB) 45 – GASB 45 requires that non-pension benefits for retirees, such as retiree health care, be shown as an accrued liability on the budget, similar to pension benefits. Rather than using pay-as-you-go for retiree benefits,

GASB 45 requires an estimate of the future value of such benefits for its retirees and then calculates an actuarially-derived yearly expense to be shown on its budget. While GASB 45 requires only accrued accounting of retiree benefits, failure to then fund the calculated annual liability may have additional audit and credit consequences.

INFLATION FACTOR - An increase in apportionment provided by the state to reflect the increased cost of operation due to inflation.

INSTRUCTIONAL ACTIVITIES AND EXPENDITURES – Expenditures for full-time and part-time faculty are considered when determining the costs of instructional activities.

LOTTERY - Approved by voters in November 1984, lottery games began in October 1985. Of the total lottery revenues generated, a minimum of 34% must be distributed to public schools and colleges for “education of pupils”. Lottery income has added about 3% to 4% to community college funding.

MANDATED COSTS - College district expenditures which occur as a result of federal or state law, court decisions, administrative regulations, or initiative measures.

MANDATORY ACTIVITIES AND EXPENDITURES – Costs from all full-time salaries and benefits (other than those directly related to instruction), contractual obligations, and operational requirements such as utilities, housekeeping, telephones, and trash removal are considered mandatory when preparing the budget. There are opportunities for identifying efficiencies within these areas.

MARGINAL FUNDING - A procedure whereby the gain or loss in funds for growth or decline in FTES is computed at a rate which is less than the average revenue per FTES.

MASTER PLAN - (sometimes called the Educational and Facilities Master Plan) – a written plan that results from a process by which the college assesses the needs of its educational service area and assures that all of its educational operations, facilities and other resources are effectively directed toward meeting those needs. A master plan includes chapters on the following: strategic plan, educational plan, technology plan, facilities plan, staffing plan, and resource plan.

NON-CREDIT FTES - FTES earned in non-credit courses, generally adult education.

NON-RESIDENT FEES - Students who have not been legal residents of the State of California for one year must pay non-resident fees to attend community colleges. These fees, which are set by the Board annually in accordance with State regulations, are currently \$160 per unit (2006-07).

OBJECT - Expenditure classification category of an item or a service purchased.

OTHER TRUST AND AGENCY FUNDS - Other Trust and Agency Funds are used to account for all other moneys held in a trustee capacity by the college or district for individuals, organizations, or clubs. Expendable trusts are established when the principal may be expended or disbursed. Such funds may be established and maintained in the appropriate county treasury or, as an alternative, the governing board may establish a bank account for each fund.

PLANNING AND BUDGETING COMMITTEE (PBC) - This committee serves as the steering committee for campus wide planning and budgeting. The PBC assures that the planning and budgeting are interlinked and that the process is driven by the institutional priorities set forth in the Educational Master Plan and other plans adopted by the college. The PBC makes

recommendations to the president on all planning and budgeting issues and reports all committee activities to the campus community.

PER CAPITA PERSONAL INCOME - Income before taxes as estimated by the U.S. Department of Commerce.

PARTNERSHIP FOR EXCELLENCE (PFE) – In 1998, the State enhanced the community college budget on an FTES basis to be used to meet goals established for 2005-06 in 5 areas. Annual reports are submitted to the Board of Governors. Ed Code Section 84754 will sunset January 1, 2005.

PROGRAM-BASED FUNDING - A system whereby a program or activity generates revenue based on a formula or allocation without specifying where and how the funds must be spent.

PROPERTY OWNERS' TAX RELIEF - Residential property owners who occupy their own homes receive a property tax credit in California. As this results in reduced property tax revenues for tax-supported agencies such as community colleges, the State uses parts of its general revenues to cover the loss to the colleges.

PROPERTY TAXES - As described under "Apportionment", property taxes paid by district owners of residential and commercial property are a major source of funds for community colleges. For some years the State has adjusted apportionment to reflect actual property tax payments, so the total available to the colleges does not change as property tax payments rise or fall, but the State contributes more or less of the district's revenues from general revenues.

PROPOSITION 13 - An initiative amendment passed in June 1978, adding Article XIII A to the California Constitution. Tax rates on secured property are restricted to no more than 1% of full cash value. Proposition 13 also defined assessed value and required a two-third vote to change existing or levy other new taxes.

RESERVE - Funds set aside in a college district budget to provide for future expenditures or to offset future losses, for working capital, or for other purposes.

RESERVE FOR CONTINGENCIES – Funds set aside for a future emergency; a possibility that must be prepared against.

RESTRICTED FUNDS - Money which must be spent for a specific purpose either by law or by local board action.

REVENUE - Income from all sources.

REVENUE LIMIT - The specific amount of student enrollment fees, state and local taxes a college district may receive per pupil for its general education program. Annual increases are determined by Proposition 98 formula or the Legislature.

SCHEDULED MAINTENANCE - Major repairs of buildings and equipment which have been postponed by college districts. Some matching State funds are available to districts which establish a scheduled maintenance program. Prior to the 1997-98 fiscal year, the program was described as deferred maintenance.

SELF-INSURANCE FUNDS - (Education Code Section 81602) Funds designated to account for income and expenditures of self-insurance programs. This fund is maintained in the County treasury and used to provide for payments on deductible types of insurance policies and on losses or payments due to non-insured perils.

The funds account for all activities of the self-insurance program and are operated as Internal Service Funds using accounting principles applicable to insurance companies. In accordance with internal service funds accounting, the self-insurance funds charge other funds for their proportionate share of the estimated claims and expenses incurred, plus contingencies, and reflect the receipt of money as revenue.

Separate self-insurance funds may be established for each type of self-insurance or deductible activity (e.g., Workers' Compensation Self-Insurance Fund, Health Self-Insurance Fund, etc.); however, these separate funds may be consolidated into one self-insurance fund for state reporting purposes.

The balances of the self-insurance funds are restricted and cannot be considered part of the working cash available to other funds in the district.

SHORTFALL - An insufficient allocation of money, requiring an additional appropriation or resulting in deficits.

SPLIT ROLL - A system for taxing business and industrial property at a different rate from individual homeowners.

STATE APPORTIONMENT - An allocation of state money to a district based on total available general revenues less property taxes and enrollment fees.

STRATEGIC PLANNING – A proactive, future-oriented process that includes external analyses designed to determine the needs of the service area, and internal analyses designed to assess the college's ability to meet those needs; focus is on the next three to five years.

STUDENT FINANCIAL AID FUNDS - Funds designated to account for the deposit and direct payment of government-funded student financial aid, including grants and loans or other moneys intended for similar purposes and the required district-matching share of payments to students.

SUBVENTIONS - Provision of assistance or financial support, usually from higher governmental units to local governments or college districts, for example, to compensate for loss of funds due to tax exemptions.

SUNSET - The termination of the regulations for a categorical program or regulation.

TIDELANDS OIL REVENUES - Money from oil on state-owned lands. When available, some of the revenues are appropriated for community college capital outlay needs.

TOP CODE - Taxonomy of Programs code number used in budget.

UNENCUMBERED BALANCE - That portion of an appropriation or allotment not yet expended or obligated.

UNFUNDED FTES - FTES which are generated in excess of the enrollment/FTES cap.

WSCH - "Weekly Student Contact Hours" are estimated hours of student "contact" with instructional personnel. WSCH, in turn, is the major element in the formula used to calculate FTES/ADA.

The Fiscal Services staff commends location managers for their support and cooperation in development of the final budget. Their timely submission of information and review of preliminary reports greatly supported the preparation of the final budget.

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Planning and Budgeting Committee

Members

Chair
Academic Senate

ASO

Campus Police
ECCE

ECCFT

Management/Supervisors

Academic Affairs

Administrative Services

Student & Community Advancement

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Support

President/Superintendent
V.P. - Academic Affairs
V.P. - Administrative Services
V.P. - Student & Community Advancement
V.P. - Human Resources
President - Academic Senate
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