



El Camino College

Town Hall Financial Status

Administrative Services

February 16, 2024

Table of Contents

- Purpose of Today's Town Hall
- 23-24 Budget and future year projections – few surprises
- Current California Budget Information – Revenues Declining
- Budget Strategies Leadership Group – PBC
- ECC Historical Financial Information – important to know facts
- Prior 23-24 Budget Assumptions – all previously documented and known
- Financial Spreadsheets – **available on line for your review**
- 23-24 Budget Assumptions – updated thru February 2024
- 23-24 thru 25-26 Financial Projections – total picture with possible solutions
- Next Steps – how to find information and participate in the solution
- Next Steps – Chat Questions or Follow up questions
- As questions come to mind today please put them in chat. Later questions via email

Purpose of Today's Town Hall

- Accurately inform everyone of the current financial challenges
- Inform everyone of the participatory governance process to help solve our financial challenges which can be solved
- Provide everyone with access to the financial models that document our past, current and projected financial situation
- Provide a follow up process to ask and receive information to answer or clarify any questions or seek additional information
- Seek any suggestions from everyone to help solve our challenges
- Start a dialogue so everyone realizes we can, will and MUST solve our situation by changing our current expenditure patterns

23-24 Budget and future year projections – few surprises

- **WE WOULD BE HERE REGARDLESS OF RECENT OR FUTURE STATE FINANCIAL SHORTFALLS FOR EDUCATION SPENDING**
- 23-24 Budget adoption established the need to change our historical expenditure and budget patterns
- Multi-year projections with the 23-24 Budget adoption established that we had to change historical budget and expenditure patterns
- Current State 23-24 Deficit and 24-25 COLA reduction from 4% to 0.76%. Current total 2 year impact is about \$12M revenue decrease
- State revenue shortfalls causes larger budget and expenditure issues than we had and knew of at 2023-2024 Budget adoption

Current California Budget Information - Revenues Declining

- Governor's January budget proposal shows a 3 year \$43.6B drop in revenues from the June 2023 forecast
 - LAO forecasts a \$58B decrease– a \$15.3B difference
- LAO's February forecast increases concern about downside risk up to \$23.7B thru 2024-25 due to current tax collections
- ECC 23-24 and future assumptions are significantly affected by State reduced revenues
- Additional State changes will likely come with the May revise
- State changes are likely to be more variable than in past years – we will need to continually readjust our multiple approaches and there is no one set and forget solution. There will be constant updates that will be maintained in a web location for everyone to review.

Budget Strategies Leadership Group & PBC

- **Planning and Budget Committee (PBC)**

- The PBC makes recommendations to the Superintendent/President on all campus-wide annual planning and budgeting issues
- To assure that campus-wide annual planning and budgeting are integrated and evaluated while driven by the mission and strategic initiatives set forth in the Strategic Plan.

- **Budget Strategies Leadership group – Ad Hoc Committee – guidelines**

- Protect Students from Budget Reductions
 - Core Academic Courses and Programs
 - Core Support Services and Programs
- Communicate Clearly and with Integrity
- Operate Collaboratively and with Transparency
- Retain Employees to the Extent Possible
- Review All District Expenditures for Potential Reduction
- Advocate for Funding at the State & Federal levels and aggressively pursue extramural funding

ECC Historical Financial Information

Fiscal Year	Adopted Budget Beginning Balance (1)	Board Policy Reserve 6% of Projected Revenues	2 months payroll Fund 11 only	Wages & Benefits as a % of Expenses
2012 - 2013	\$21,106,654	\$5,774,630	\$14,646,621	86.30%
2013 - 2014	\$20,767,239	\$6,224,230	\$15,080,288	83.29%
2014 - 2015	\$17,897,296	\$6,584,958	\$15,907,724	84.20%
2015 - 2016	\$17,710,651	\$7,735,074	\$16,430,597	84.14%
2016 - 2017	\$34,479,690	\$7,207,325	\$16,761,922	83.58%
2017 - 2018 (2)	\$18,897,293	\$7,464,568	\$18,067,946	76.32%
2018 - 2019	\$24,359,407	\$8,062,797	\$19,466,548	86.05%
2019 - 2020	\$28,476,320	\$8,509,526	\$20,646,261	88.10%
2020 - 2021 (3)	\$34,303,233	\$8,220,740	\$20,740,114	88.00%
2021 - 2022	\$56,123,616	\$8,687,487	\$20,885,206	87.00%
2022 - 2023 (4)	\$56,597,101	\$10,045,823	\$25,987,446	88.33%
2023 - 2024 (4)	\$58,127,316	\$10,272,999	\$28,172,833	88.13%
Projected				
2024-2025 (5)	\$38,394,087	\$11,498,556	\$28,150,398	88.13%
2025-2026 (6)	\$17,966,219	\$11,677,503	\$28,647,471	88.32%
2026-2027	(\$6,348,938)			

Footnotes:

- 1) Beginning balance is the prior year ending balance. It is confirmed each year with external audit an changes roll into next ending balance (and repeats)
- 2) \$15,000,000 transfer to STRS / PERS payment account, also skews % of expenses
- 3) Beginning of COVID relief funds ECC Institutional Funds \$47,140,487
- 4) Includes \$20,000,000 in negotiation costs added onto adopted budget retro payments
- 5) Violates ECC contract with Chancellor's office for required reserves from Emergency funding level (FCMAT) – amount needs to be \$33,414,100
- 6) Fiscal insolvency without significant expense changes

Prior 23-24 Budget Assumptions – all previously documented and known

Tentative Budget - June 2023 Projection for June 24	Adopted Budget September 2023 Projection for June 24
* Apportionment based on FTES level of 18,994 - Hold Harmless	* Apportionment based on FTES level of 18,994 - Hold Harmless
* 23-24 Fund 11 Beginning balance estimated at \$64.7M	* 23-24 Fund 11 Beginning balance estimated at \$58.7M
* Funding COLA at 8.22%	* Funding COLA realized with Deficit factor $8.22\% - 2.29\% = 5.74\%$, - \$3.5M
* Step/Column increases for faculty and classified staff and management \$2.1M	* Step/Column increases for faculty and classified staff and management \$2.1M
* Cost Increases to PERS/STRS related to rate increases \$0.5M	* Cost Increases to PERS/STRS related to rate increases \$0.5M
* FY Stand alone Surplus \$11. 5M balance	* FY Stand alone Deficit -\$4.6M balance - Deficit Spending estimated at \$20.0M based on BAFO with AFT
	* Additional costs with completed negotiations ECCE @ \$3.8M, Unrepresented @ \$2.3M
	* Additional costs with pending AFT negotiations placeholder \$21.0M
* Projected Ending Balance \$38.7M	* Projected Ending Balance \$38.7M
* Projected Ending Balance Required \$34.0M	* Projected Ending Balance Required \$32.7M

23-24 Budget Assumptions Updated - February 2024

Tentative Budget - June 2023 Projection for June 2024	Adopted Budget September 2023 Projection for June 2024	Status February 2023 Projection for June 2025	Status February 2023 Projection for June 2025
* Apportionment based on FTES level of 18,994 - Hold Harmless	* Apportionment based on FTES level of 18,994 - Hold Harmless	* Apportionment based on Sustainability Funding consistent with prior year and NO COLA	* No changes from February 2024-2025 Revenue and expenditures
* 23-24 Fund 11 Beginning balance estimated at \$64.7M	* 23-24 Fund 11 Beginning balance estimated at \$58.7M	* 24-25 Fund 11 Beginning Balance estimated at \$38.4M	
* Funding COLA at 8.22%	* Funding COLA realized with Deficit factor 8.22% - 2.29% = 5.74%, -\$3.5M	* FY 24-25 Projected COLA 4.0% now at 0.76%, -\$5.1M on top of 2023-24 Deficit factor @ -\$3.5M. * Combined -\$8.6M change to earlier estimates of 2024-25 revenues.	
* Step/Column increases for faculty and classified staff and management \$2.1M	* Step/Column increases for faculty and classified staff and management \$2.1M	* Step/Column increases for faculty and classified staff and management \$2.1M	
* Cost Increases to PERS/STRS related to rate increases \$0.5M	* Cost Increases to PERS/STRS related to rate increases \$0.5M	* Cost Increases to PERS/STRS related to rate increases \$0.5M	
* FY Stand alone Surplus \$11.5M balance	* FY Stand alone Deficit -\$4.6M balance - Deficit Spending estimated at \$20.0M based on BAFO with AFT	FY estimated stand alone Deficit -\$20.4M balance	
	* Additional costs with completed negotiations ECCE @ \$3.8M, Unrepresented @ \$2.3M		
	* Additional costs with pending AFT negotiations placeholder \$21.0M		
* Projected Ending Balance \$38.7M	* Projected Ending Balance \$38.7M	* Projected 2024-25 Ending Balance \$17.9M	* Projected 2024-25 Ending Balance is negative -\$6.35M
* Projected Ending Balance Required \$34.0M	* Projected Ending Balance Required \$32.7M	* Projected Ending Balance Required \$33.4M	

Financial Spreadsheets –available on-line for your review

- The next slides are spreadsheets
- The numbers are small and difficult to read
- All of the spreadsheets, related information, question and answers will be posted on-line and you can review them in detail
- Please listen for the information and process
 - Original information plus new decisions will change the projected financial conclusions
 - Updated Spreadsheets will be posted when new information is available
 - We will answer any assumption or number questions in the coming days/weeks once you have time to review the spreadsheets in detail

23-24 thru 25-26 Financial Projections – total picture with possible solutions

Publish date: February 1, 2024

Town Hall 3 Year Fund 11 Financial Projections as of January 2024

2023-24 Current Budget Fund 11	
Estimated Beginning Fund Balance	\$ 58,702,909
Revenue	
Federal Revenue	18,000
General Apportionment Rev (Sept 2023) ¹	151,739,734
Other State Revenue	12,688,195
Other Local Revenue	7,740,200
Contributions in from other ECC Funds	-
Total Revenues	172,186,129
Expenditures ²	
Certificated Salaries	61,805,202
Classified Salaries	35,866,395
Employee Benefits	40,461,093
Books & Supplies Pool	3,342,435
Other Operating Expenses & Services	13,849,672
Capital Outlay	462,843
Other Outgo	4,759,243
Negotiation Settlement Costs (ECCE & Unrepresented)	
ECCE (Settled) - Cumulative	6,224,285
Unrepresented (Settled) - Cumulative	4,021,042
AFT (Last District Offer) - Cumulative ⁴	21,329,053
Operating Necessity Contingencies	
Transfer out of Fund 11 to OPEB to fund present liabilities	-
Transfer to STRS or PERS Liability Fund to mitigate/eliminate future expense	-
Transfer out of Fund 11 for Capital Outlay Needs	-
Transfer out of Fund 11 for Workers Compensation liabilities/claims/expense	-
Transfer out of Fund 11 for District Insurance - Proerty & Liabilities expense	-
Total Expenditures	192,121,263
Projected Change to Fund Balance	(19,935,134)
Projected Ending Fund Balance	38,767,775
Ending Fund Balance % =>	20.2%
State Required Reserve @ 3% =>	\$ 5,763,638
Board Required Reserve @ 6% =>	\$ 11,527,276
Emergency Conditions Required Reserve @ 17% =>	\$ 32,660,615
Update of Information since Budget Adoption in September XX, 2024:	
Changes to Revenues	
1) Deficit factor @ 2.2926% ¹	(3,478,764)
Changes to Expenditures	
1) Cancel 37 positions within 9/06/23 Position Control as of Dec 31, 2023 (TBD)	2,081,557
2) Savings from unfilled positions 7/1/23 to 12/31/23	2,701,777
3) Additional recurring expenses Institutional Research Requests ³	(515,000)
4) Anticipated indirect Overhead transfers from Restricted Funds	500,000
5) Measure E labor transfers ⁵	348,720
6) Initial 23-24 Budget Leadership / PBC recommended reductions	-
7) Change to Cost of AFT (Final Settlement vs Sept Last District Offer-above)	(2,761,978)
8) 35% estimated incr. to interfund transfers out for Prop and Liability Insurance (Fd62)	750,000
9) AFT Part time medical reimbursement	-
Total	(373,688)
Current Projected Change to Fund Balance	(20,308,822)
Projected Fund balance	\$ 38,394,087
Ending Fund Balance as % =>	20%
State Required Reserve @ 3% =>	\$ 5,774,849
Board Required Reserve @ 6% =>	\$ 11,549,697
Emergency Conditions Required Reserve @ 17% =>	\$ 32,724,142

footnotes 2023-24:
 1 - Calculated using SCFF Simulator (Chancellor's Office website)
 2 - Funded based on 2023-24 Stability Funding (5150,660,697)
 3 - 2023-24 Annual Planning (IRP) Costs continued into 2024-25 and 2025-26
 4 - Faculty Costs decrease in 2024-25 relative to 2023-24 as a result of one-time payroll retro payment for 2022-23 negotiated increases recorded in the 2023-24 Fiscal Year
 5 - Based on 2023-23 Sand-Along Labor Transfers to Measure E

2024-25 Projected Budget Fund 11	
Estimated Beginning Fund Balance	\$ 38,394,087
Revenue	
Federal Revenue	18,000
General Apportionment Rev (Sept 2023) ¹	155,679,265
Other State Revenue	12,688,195
Other Local Revenue	7,740,200
Contributions in from other ECC Funds	-
Total Revenues	176,125,660
Expenditures ³	
Certificated Salaries	62,886,793
Classified Salaries	36,339,831
Employee Benefits	41,088,240
Books & Supplies Pool	3,342,435
Other Operating Expenses & Services	13,849,672
Capital Outlay	462,843
Other Outgo	4,759,243
Negotiation Settlement Costs (ECCE & Unrepresented)	
ECCE (Settled) - Cumulative	7,207,065
Unrepresented (Settled) - Cumulative	4,412,930
AFT (Last District Offer) - Cumulative ⁴	16,967,525
Operating Necessity Contingencies	
Transfer out of Fund 11 to OPEB to fund present liabilities	-
Transfer to STRS or PERS Liability Fund to mitigate/eliminate future expense	-
Transfer out of Fund 11 for Capital Outlay Needs	-
Transfer out of Fund 11 for Workers Compensation liabilities/claims/expense	-
Transfer out of Fund 11 for District Insurance - Proerty & Liabilities expense	326,027
Total Expenditures	191,642,605
Projected Change to Fund Balance	(15,516,945)
Projected Ending Fund Balance	22,877,142
Ending Fund Balance % =>	11.9%
State Required Reserve @ 3% =>	\$ 5,749,278
Board Required Reserve @ 6% =>	\$ 11,498,556
Emergency Conditions Required Reserve @ 17% =>	\$ 32,579,243
Changes to Revenues	
1) Deficit amount (continued from 2023-24) ¹	(3,478,764)
2) Reduction of COLA from 3.94% to 0.76% ^{1,2}	(5,018,568)
3) Deficit factor on the 2024-25 General Apportionment	-
Changes to Expenditures	
1) Cancel 37 positions within 9/06/23 Position Control as of Dec 31, 2023 (TBD)	2,081,557
2) Savings from unfilled positions 7/1/24 to XX/XX/2X	-
3) Additional recurring expenses Institutional Research Requests ³	-
4) Anticipated indirect Overhead transfers from Restricted Funds	500,000
5) Measure E labor transfers ⁵	100,000
6) Initial 24-25 Budget Leadership / PBC recommended reductions	-
7) change to Cost of AFT (Final Settlement vs Sept Last District Offer from above)	904,852
8) 35% estimated incr. to interfund transfers out for Prop and Liability Insurance (Fd62)	see above
9) AFT Part time medical reimbursement	-
Total	(4,910,923)
Current Projected Change to Fund Balance	(20,427,868)
Projected Fund balance	\$ 17,066,219
Ending Fund Balance as % =>	9%
State Required Reserve @ 3% =>	\$ 5,896,606
Board Required Reserve @ 6% =>	\$ 11,793,212
Emergency Conditions Required Reserve @ 17% =>	\$ 35,438,108

footnotes 2024-25:
 1 - Calculated using SCFF Simulator (Chancellor's Office website)
 2 - Funded based on 2023-24 Stability Funding (5150,660,697)
 3 - 2023-24 Annual Planning (IRP) Costs may continue into 2024-25 and 2025-26
 4 - Faculty Costs decrease in 2024-25 relative to 2023-24 as a result of one-time payroll retro payment for 2022-23 negotiated increases recorded in the 2023-24 Fiscal Year
 5 - Based on 2023-23 Sand-Along Labor Transfers to Measure E

2025-26 Projected Budget Fund 11	
Estimated Beginning Fund Balance	\$ 17,066,219
Revenue	
Federal Revenue	18,000
General Apportionment Rev (Sept 2023) ¹	155,679,265
Other State Revenue	12,688,195
Other Local Revenue	7,740,200
Contributions in from other ECC Funds	-
Total Revenues	176,125,660
Expenditures ³	
Certificated Salaries	63,987,312
Classified Salaries	37,502,706
Employee Benefits	41,807,284
Books & Supplies Pool	3,342,435
Other Operating Expenses & Services	13,849,672
Capital Outlay	462,843
Other Outgo	4,759,243
Negotiation Settlement Costs (ECCE & Unrepresented)	
ECCE (Settled) - Cumulative	7,207,065
Unrepresented (Settled) - Cumulative	4,412,930
AFT (Last District Offer) - Cumulative ⁴	16,967,525
Operating Necessity Contingencies	
Transfer out of Fund 11 to OPEB to fund present liabilities	-
Transfer to STRS or PERS Liability Fund to mitigate/eliminate future expense	-
Transfer out of Fund 11 for Capital Outlay Needs	-
Transfer out of Fund 11 for Workers Compensation liabilities/claims/expense	-
Transfer out of Fund 11 for District Insurance - Proerty & Liabilities expense	326,027
Total Expenditures	194,625,043
Projected Change to Fund Balance	(18,499,383)
Projected Ending Fund Balance	(533,163)
Ending Fund Balance % =>	-0.3%
State Required Reserve @ 3% =>	\$ 5,838,751
Board Required Reserve @ 6% =>	\$ 11,677,503
Emergency Conditions Required Reserve @ 17% =>	\$ 33,086,257
Changes to Revenues	
1) Deficit amount (continued from 2023-24)	(3,478,764)
2) Reduction of 2024-25 COLA from 3.94% to 0.76% ^{1,2}	(5,018,568)
3) Deficit factor on the 2025-26 General Apportionment	-
Changes to Expenditures	
1) Cancel 37 positions within 9/06/23 Position Control as of Dec 31, 2023 (TBD)	2,081,557
2) Savings from unfilled positions 7/1/25 to XX/XX/2X	-
3) Additional recurring expenses Institutional Research Requests ³	-
4) Anticipated indirect Overhead transfers from Restricted Funds	500,000
5) Measure E labor transfers ⁵	100,000
6) Initial 25-26 Budget Leadership / PBC recommended reductions	-
7) Change to Cost of AFT after Final Settlement vs Sept Last District Offer above	-
8) 35% estimated incr. to interfund transfers out for Prop and Liability Insurance (Fd62)	see above
9) AFT Part time medical reimbursement	-
Total	(5,815,775)
Current Projected Change to Fund Balance	(24,315,158)
Projected Fund balance	\$ (6,348,939)
Ending Fund Balance as % =>	-3%
State Required Reserve @ 3% =>	\$ 6,013,225
Board Required Reserve @ 6% =>	\$ 12,026,449
Emergency Conditions Required Reserve @ 17% =>	\$ 34,074,939

footnotes 2025-26:
 1 - Calculated using SCFF Simulator (Chancellor's Office website), no COLA until FTES full recovery
 2 - Funded based on 2023-24 Stability Funding (5150,660,697)
 3 - 2023-24 Annual Planning (IRP) Costs may continue into 2024-25 and 2025-26
 4 - Faculty Costs decrease in 2024-25 relative to 2023-24 as a result of one-time payroll retro payment for 2022-23 negotiated increases recorded in the 2023-24 Fiscal Year
 5 - Based on 2023-23 Sand-Along Labor Transfers to Measure E

Financial Projections - Original Information with 2025-26 Projection Update

Publish date: February 1, 2024

Town Hall 3 Year Fund 11 Financial Projections as of January 2024

2023-24 Current Budget Fund 11		2024-25 Projected Budget Fund 11		2025-26 Projected Budget Fund 11	
Estimated Beginning Fund Balance	\$58,702,909	Estimated Beginning Fund Balance	\$38,394,087	Estimated Beginning Fund Balance	\$17,966,219
Revenue		Revenue		Revenue	
Federal Revenue	18,000	Federal Revenue	18,000	Federal Revenue	18,000
General Apportionment Rev (Sept 2023) ¹	151,739,734	General Apportionment Rev (Sept 2023) ¹	155,679,265	General Apportionment Rev (Sept 2023) ¹	155,679,265
Other State Revenue	12,688,195	Other State Revenue	12,688,195	Other State Revenue	12,688,195
Other Local Revenue	7,740,200	Other Local Revenue	7,740,200	Other Local Revenue	7,740,200
Contributions in from other ECC Funds	-	Contributions in from other ECC Funds	-	Contributions in from other ECC Funds	-
Total Revenues	172,186,129	Total Revenues	176,125,660	Total Revenues	176,125,660
Expenditures ³		Expenditures ³		Expenditures ³	
Certificated Salaries	61,805,202	Certificated Salaries	62,886,793	Certificated Salaries	63,987,312
Classified Salaries	35,866,395	Classified Salaries	36,339,831	Classified Salaries	37,502,706
Employee Benefits	40,461,093	Employee Benefits	41,088,240	Employee Benefits	41,807,284
Books & Supplies Pool	3,342,435	Books & Supplies Pool	3,342,435	Books & Supplies Pool	3,342,435
Other Operating Expenses & Services	13,849,672	Other Operating Expenses & Services	13,849,672	Other Operating Expenses & Services	13,849,672
Capital Outlay	462,843	Capital Outlay	462,843	Capital Outlay	462,843
Other Outgo	4,759,243	Other Outgo	4,759,243	Other Outgo	4,759,243
<u>Negotiation Settlement Costs (ECCE & Unrepresented)</u>		<u>Negotiation Settlement Costs (ECCE & Unrepresented)</u>		<u>Negotiation Settlement Costs (ECCE & Unrepresented)</u>	
ECCE (Settled) - Cumulative	6,224,285	ECCE (Settled) - Cumulative	7,207,065	ECCE (Settled) - Cumulative	7,207,065
Unrepresented (Settled) - Cumulative	4,021,042	Unrepresented (Settled) - Cumulative	4,412,930	Unrepresented (Settled) - Cumulative	4,412,930
AFT (Last District Offer) - Cumulative ⁴	21,329,053	AFT (Last District Offer) - Cumulative ⁴	16,967,525	AFT (Last District Offer) - Cumulative ⁴	16,967,525
<u>Operating Necessity Contingencies</u>		<u>Operating Necessity Contingencies</u>		<u>Operating Necessity Contingencies</u>	
Transfer out of Fund 11 to OPEB to fund present liabilities		- Transfer out of Fund 11 to OPEB to fund present liabilities		- Transfer out of Fund 11 to OPEB to fund present liabilities	-
Transfer to STRS or PERS Liability Fund to mitigate/eliminate future expense		- Transfer to STRS or PERS Liability Fund to mitigate/eliminate future expense		- Transfer to STRS or PERS Liability Fund to mitigate/eliminate future expense	-
Transfer out of Fund 11 for Capital Outlay Needs		- Transfer out of Fund 11 for Capital Outlay Needs		- Transfer out of Fund 11 for Capital Outlay Needs	-
Transfer out of Fund 11 for Workers Compensation liabilities/claims/expense		- Transfer out of Fund 11 for Workers Compensation liabilities/claims/expense		- Transfer out of Fund 11 for Workers Compensation liabilities/claims/expense	-
Transfer out of Fund 11 for District Insurance - Property & Liabilities expense		- Transfer out of Fund 11 for District Insurance - Property & Liabilities expense	326,027	Transfer out of Fund 11 for District Insurance - Property & Liabilities expense	326,027
Total Expenditures	192,121,263	Total Expenditures	191,642,605	Total Expenditures	194,625,043
Projected Change to Fund Balance	-19,935,134	Projected Change to Fund Balance	-15,516,945	Projected Change to Fund Balance	-18,499,383

Update of Information since Budget Adoption in September XX,2024:

Update of Information since Budget Adoption in September XX,2024:					
Changes to Revenues		Changes to Revenues		Changes to Revenues	
1) Deficit factor @ 2.2926% ¹	(3,478,764)	1) Deficit amount (continued from 2023-24) ¹	(3,478,764)	1) Deficit amount (continued from 2023-24)	(3,478,764)
		2) Reduction of COLA from 3.94% to 0.76% ^{1,2}	(5,018,568)	2) Reduction of 2024-25 COLA from 3.94% to 0.76% ^{1,2}	(5,018,568)
		3) Deficit factor on the 2024-25 General Apportionment	-	3) Deficit factor on the 2025-26 General Apportionment	-
Changes to Expenditures		Changes to Expenditures		Changes to Expenditures	
1) Cancel 37 positions within 9/06/23 Position Control as of Dec 31, 2023 (TBD)	2,081,557	1) Cancel 37 positions within 9/06/23 Position Control as of Dec 31, 2023 (TBD)	2,081,557	1) Cancel 37 positions within 9/06/23 Position Control as of Dec 31, 2023 (TBD)	2,081,557
2) Savings from unfilled positions 7/1/23 to 12/31/23	2,701,777	2) Savings from unfilled positions 7/1/24 to XX/XX/2X	-	2) Savings from unfilled positions 7/1/25 to XX/XX/2X	-
3) Additional recurring expenses Institutional Research Requests ³	(515,000)	3) Additional recurring expenses Institutional Research Requests ³	-	3) Additional recurring expenses Institutional Research Requests ³	-
4) Anticipated Indirect Overhead transfers from Restricted Funds	500,000	4) Anticipated Indirect Overhead transfers from Restricted Funds	500,000	4) Anticipated Indirect Overhead transfers from Restricted Funds	500,000
5) Measure E labor transfers ⁵	348,720	5) Measure E labor transfers ⁵	100,000	5) Measure E labor transfers ⁵	100,000
6) Initial 23-24 Budget Leadership / PBC recommended reductions	-	6) Initial 24-25 Budget Leadership / PBC recommended reductions	-	6) Initial 25-26 Budget Leadership / PBC recommended reductions	-
7) Change to Cost of AFT (Final Settlement vs Sept Last District Offer-above)	(2,761,978)	7) change to Cost of AFT (Final Settlement vs Sept Last District Offer from above)	904,852	7) Change to Cost of AFT after Final Settlement vs Sept Last District Offer above	-
8) One time Fund 11 transfers to Fund 12 other other funds	750,000	8) 15% estimated incr. to interfund transfers out for Prop and Liability Insurance (Fd62)	see above	8) 15% estimated incr. to interfund transfers out for Prop and Liability Insurance (Fd62)	-
9) AFT Part time medical reimbursement	-	9) AFT Part time medical reimbursement	-	9) AFT Part time medical reimbursement	-
	(373,688)		(4,910,923)		(5,815,775)
Current Projected Change to Fund Balance	(20,308,822)		(20,427,868)		(24,315,158)
Projected Fund balance	\$ 38,394,087	Projected Fund balance	\$ 17,966,219	Projected Fund balance	\$ (6,348,938)
Ending Fund Balance as % =>	20%	Ending Fund Balance as % =>	9%	Ending Fund Balance as % =>	-3%
State Required Reserve @ 3% =>	\$ 5,774,849	State Required Reserve @ 3% =>	\$ 5,896,606	State Required Reserve @ 3% =>	\$ 6,013,225
Board Required Reserve @ 6% =>	\$ 11,549,697	Board Required Reserve @ 6% =>	\$ 11,793,212	Board Required Reserve @ 6% =>	\$ 12,026,449
Emergency Conditions Required Reserve @ 17% =>	\$ 32,724,142	Emergency Conditions Required Reserve @ 17% =>	\$ 33,414,100	Emergency Conditions Required Reserve @ 17% =>	\$ 34,074,939

footnotes 2023-24:		footnotes 2024-25:		footnotes 2025-26:
1 - Calculated using SCFF Simulator (Chancellor's Office website)		1 - Calculated using SCFF Simulator (Chancellor's Office website)		1 - Calculated using SCFF Simulator (Chancellor's Office website), no COLA until FTES full recovery
2 - Funded based on 2023-24 Stability funding (\$150,660,697)		2 - Funded based on 2023-24 Stability funding (\$150,660,697)		2 - Funded based on 2023-24 Stability funding (\$150,660,697)
3 - 2023-24 Annual Planning (IRP) Costs continued into 2024-25 and 2025-26		3 - 2023-24 Annual Planning (IRP) Costs may continue into 2024-25 and 2025-26		3 - 2023-24 Annual Planning (IRP) Costs may continue into 2024-25 and 2025-26
4 - Faculty Costs decrease in 2024-25 relative to 2023-24 as a result of one-time payroll retro payment for 2022-23 negotiated increases recorded in the 2023-24 Fiscal Year		4 - Faculty Costs decrease in 2024-25 relative to 2023-24 as a result of one-time payroll retro payment for 2022-23 negotiated increases recorded in the 2023-24 Fiscal Year		4 - Faculty Costs decrease in 2024-25 relative to 2023-24 as a result of one-time payroll retro payment for 2022-23 negotiated increases recorded in the 2023-24 Fiscal Year
5 - Based on 2022-23 Sand-Along Labor Transfers to Measure E		5 - Based on 2022-23 Sand-Along Labor Transfers to Measure E		5 - Based on 2022-23 Sand-Along Labor Transfers to Measure E

Next Steps –

- Viewing of ALL financial spreadsheets for your personal analysis. Please go to ECC web site – Leadership – VP of Administrative Services – [Budget Strategies Leadership](https://www.elcamino.edu/leadership/administrative-services/budget-strategies-leadership-status.aspx).
<https://www.elcamino.edu/leadership/administrative-services/budget-strategies-leadership-status.aspx>
- All follow up questions will be addressed in a documented file on the Budget Strategies Leadership web page. Please send your questions Bob Suppelsa Bsuppelsa@elcamino.edu or provide questions to a PBC member or Budget Strategies Leadership member who will forward the question for action
- We will work together with the participatory governance process and the PBC and Budget Leadership Group and all constituencies at ECC consistent with the Budget Strategies Leadership guidelines

Next Steps – Chat Questions or Follow up questions

- Current questions from the Chat room from this Zoom meeting.
- Follow up questions to Bsuppelsa@elcamino.edu or via your representatives to PBC and/or Budget Strategies Leadership Group. Answers will be posted online for everyone to see
- Reminder - viewing of ALL financial spreadsheets for your personal analysis. Please go to ECC web site – Leadership – VP of Administrative Services – [Budget Strategies Leadership](#).
<https://www.elcamino.edu/leadership/administrative-services/budget-strategies-leadership-status.aspx>
- Thank you for your time and interest on this very important financial topic for El Camino College